



KRC-UGANDA

ANNUAL REPORT 2024





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ACKNOWLEDGMENT

The successful completion of the 2024 Annual Report for Kabarole Research and Resource Centre-Uganda (KRC-Uganda) was made possible through the dedication, collaboration, and support of many individuals and partners.

We extend our deepest gratitude to the incredible KRC-Uganda staff, whose unwavering commitment, passion, and tireless efforts in implementing programs, gathering data, and sharing transformative stories from the field form the foundation of our work.

To our volunteers, partners, and stakeholders, your steadfast support and collaboration have been invaluable to the success of our initiatives throughout the year. Your contributions have enriched every step of our journey.

A heartfelt thank you to our donors and funding partners. Your generous support has enabled us to achieve significant milestones and drive meaningful change within the communities we serve. Your trust fuels our determination to continue delivering impactful results.

Most importantly, we express our profound appreciation to the communities we work with. Your resilience, engagement, and willingness to embrace new opportunities have been central to our shared success. Your stories of courage and determination inspire our mission and reinforce the importance of our work.

Together, we remain committed to empowering communities, fostering innovation, and creating sustainable change. Thank you for being part of this journey.

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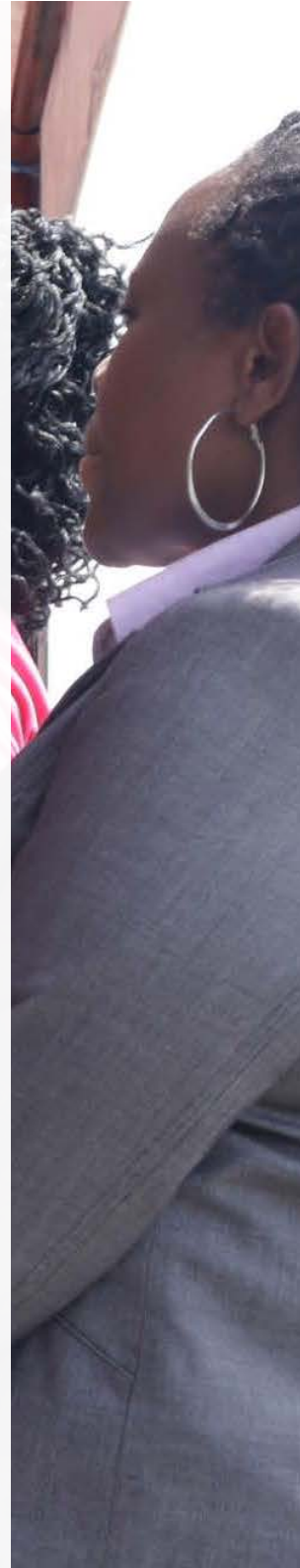
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LIST OF ACRONYMS

DNCC	District Nutrition Coordination Committee
EU	European Union
SAGREC	Food Security, Agribusiness and Environment Conservation
GPA	Governance, Policy and Advocacy
IRC	International Rescue Committee
IRC*	Information, Research & Communication
MSC	Microfinance Support Centre
NCC	Nutrition Coordination Committee
SACCOS	Savings and Credit Cooperative Organizations
TSFP/MCHN	Targeted Supplementary Feeding Program/ Maternal and Child Health and Nutrition
VSLAs	Village Savings and Loans Associations
Y/VSLAs	Youth and Village Savings and Loans Associations



MESSAGE FROM THE BOARD CHAIRPERSON

Have a wonderful reading time!



2024 was a year of transformation and progress for KRC-Uganda. It marked another significant milestone as we expanded our programs and deepened our impact in the communities we serve.

Through the dedication and collaborative efforts of our team, donors, partners, and stakeholders, we continued to address pressing challenges such as poverty, food insecurity, and governance with innovative and inclusive solutions.

One of the year's standout achievements was the success of initiatives like the VIBRANT project and agroecological financing. These programs have showcased the incredible potential of

community-led development, empowering individuals to take charge of their futures while promoting sustainability and resilience.

Our work would not have been possible without the trust and support of our stakeholders, who believe in our mission and share our vision for a thriving Uganda. It is this collective commitment that has enabled us to reach new heights and touch even more lives.

As we reflect on the achievements of the past year, let us also look ahead with determination and hope. The challenges we face as a nation demand creativity, unity, and unwavering resolve. Together, we can build a Uganda where every individual has the opportunity to realize their potential and lead a life of dignity.

On behalf of the Board, I extend my deepest gratitude to everyone who has journeyed with KRC-Uganda. Thank you for being part of this mission. Let us continue to move forward together, creating a lasting impact and empowering communities for generations to come.

A handwritten signature in blue ink, which appears to read "BB Kiraso".

Beatrice Birungi Kiraso,
Board Chairperson

MESSAGE FROM THE EXECUTIVE DIRECTOR

Take a moment to explore the insights in our detailed report!



As we reflect on 2024, we are reminded of the resilience, innovation, and collaboration that have defined our journey at KRC-Uganda. Despite challenges such as climate hazards, economic constraints, and disease outbreaks, we have made significant strides in creating impactful change.

This year, we prioritized food security, job creation, and income generation, equipping communities with the tools and knowledge to thrive. Our youth skilling programs, agroecological interventions, and governance advocacy initiatives reached thousands of beneficiaries, empowering them to build sustainable livelihoods and peaceful coexistence.

Our collaboration with partners, donors, and communities remains central to our mission. We thank you for walking this journey with us. As we forge ahead, we are committed to scaling our impact and delivering inclusive, sustainable solutions for all.



Mohammed Ahmed Shariff

Executive Director

OUR STRATEGY

Our Mission. Our Vision. Our Core Values.



External Vision

An equitable society of empowered and enlightened people taking responsibility for creating growth and opportunity in their own lives in an economically dynamic and environmentally sustainable manner.

Internal Vision

A leading research, advocacy and community development organisation in Uganda.



Values

- Love for Humanity
- Empathy
- Tolerance
- Service above self
- Respect for self and others



Mission

To build a dynamically strong research, advocacy and community development organisation that enables policy makers, academia, CSOs, private sector and rural communities to respond to development needs for a peaceful, equitable and economically sustainable development.

OVERVIEW OF OUR PROGRAMS

The Food Security, Agribusiness and Environment Conservation (FAGREC) Unit



This unit focuses on improving the livelihoods of small holder farmers by empowering them with practical knowledge, skills, and micro finance resources to transition from subsistence farming towards market-oriented production. By promoting resilient climate smart production systems, climate change mitigation and adaptation practices, the FAGREC unit contributes to the overall global agenda of reducing greenhouse emissions to protect the environment. We strive to help farmers boost productivity while safeguarding natural resources for future generations. Being at the frontline of fighting malnutrition in the region, our interventions promote the production and consumption of healthy and nutrient dense foods. Our primary value chains include Coffee, Banana, Maize, Vanilla, Legumes, and Horticultural crops.

Governance, Policy and Advocacy (GPA) Unit

The core mandate of this unit is to build the civic competencies of citizens, enabling them to effectively participate in their development and actively engage with their leaders in realizing their rights and obligations to their country. To make meaningful change with the citizens, it is crucial to focus efforts on establishing proper governance policies. The unit also advocates against all forms of exploitation and abuse, promotes accountable leadership, and strives for a corruption-free society.



Information, Research & Communication (IRC) Unit

The core mandate of this unit is to fulfill the institution's research mandate by providing evidence-based information to relevant audiences, supporting advocacy efforts, influencing policy change, and validating interventions across all program units (GPA, FAGRIB, and E&E). The IRC Unit repackages and disseminates information through various communication channels, including broadcast and print media, videos, insightful stories, illustrations, comics, online platforms, public dialogues, and other citizen engagement platforms.

OUR OPERATIONAL ENVIRONMENT

Kabarole Research and Resource Centre-Uganda (KRC-Uganda) operated in a complex and multifaceted environment in 2024, characterized by economic, environmental, and socio-political challenges. These dynamics significantly influenced program implementation and highlighted the need for adaptive strategies to address emerging issues.

Disease Outbreaks and Livestock Quarantine

In 2024, disease outbreaks posed significant challenges to KRC-Uganda's interventions. An outbreak of Foot and Mouth Disease (FMD), a highly contagious viral disease affecting cattle, goats, and pigs, disrupted key projects such as Cash a Cow and Kulea Watoto, which involve the procurement and distribution of livestock. Imposed livestock quarantines delayed the distribution process, creating logistical challenges and affecting project timelines. Moreover, outbreaks of Yellow Fever, Measles, and Mpox placed additional strain on public health systems in the regions where we operate. These events underscored the need for robust epidemic preparedness and response mechanisms to safeguard both livestock and human health.

Climate Hazards and Disasters

The year was marked by recurring climate-induced hazards, including landslides, floods, and prolonged droughts, which significantly impacted communities and KRC-Uganda's initiatives. In Karangura Sub-County, landslides caused the tragic loss of lives and extensive crop destruction. Extended dry spells in the Kasese District reduced agricultural productivity and exacerbated pest infestations, while recurrent flooding in Ntoroko disrupted livelihoods, damaged critical infrastructure, and increased the prevalence of waterborne diseases such as cholera and malaria. KRC-Uganda intensified its efforts to promote climate-resilient farming practices and community disaster preparedness, integrating these strategies into ongoing projects to build resilience against future climate shocks.

Economic and Policy Challenges

High inflation rates and stringent taxation policies introduced by the Uganda Revenue Authority (URA) posed additional hurdles for small businesses and communities. The presumptive tax and the EFRIS system disproportionately burdened enterprises with limited financial capacity, undermining economic stability in regions where KRC-Uganda operates. Furthermore, the dissolution of the Uganda Coffee Development Authority (UCDA) through the National Coffee (Amendment) Bill, 2024, created uncertainty among coffee farmers, disrupting regulatory support and posing challenges to sustainable coffee production. KRC-Uganda actively engaged stakeholders to advocate for policies that ensure fair taxation, support small businesses, and provide stable frameworks for key agricultural sectors such as coffee production.

Food Security and Price Inflation

Extreme weather patterns disrupted agricultural cycles, leading to supply shortages and escalating prices for staple crops such as maize, beans, cassava, and bananas. These disruptions significantly reduced household food security, exacerbating malnutrition in vulnerable communities. KRC-Uganda responded by integrating sustainable agricultural practices into its programs and working with local farmers to improve resilience. Despite these challenges, interventions under the Food Security for Family Farmers project saw improvements in food production and household nutrition, highlighting the importance of adaptive strategies during crises.

Policy gaps in refugee management and land rights remained prominent in 2024. Refugee-hosting districts, including Yumbe and Kasese, experienced tension due to frameworks that inadequately addressed the host community's needs alongside refugees. KRC-Uganda advocated for inclusive policies to balance these interests and reduce conflict. Land disputes in Bundibugyo, Ntoroko, and Kyegegwa highlighted the critical need for secure land tenure and equitable land distribution. Through targeted advocacy and community engagement, KRC-Uganda emphasised sustainable solutions to address these issues.

OUR ACHIEVEMENTS

1

Food Security and Nutrition: Our Agroecology project recorded a 21% increase in food-secure households, demonstrating tangible progress toward sustainable food systems. Through our integrated livelihood strategies, average household incomes grew by 38% compared to baseline levels, significantly improving the well-being of targeted communities.

2

Youth and Women Empowerment: We made significant strides in promoting dignified and inclusive employment. Notably, 39.3% of youth and 23.3% of refugee youth reported earning above UGX 3.6 million annually. Financial literacy efforts empowered 54% of youth to adopt new business ideas, strengthening their entrepreneurial capacity and financial independence.

3

Sustainability Initiatives: The launch of the VIBRANT Project marked a key milestone in strengthening the vanilla value chain, creating opportunities for youth and women. Additionally, we introduced agroecological financing mechanisms across six SACCOs, laying the foundation for sustainable agricultural investment.

4

Governance and Advocacy: Through our EU Peace interventions, 91.7% of refugees and host communities reported experiencing relative peace and reduced violence. Our mediation efforts successfully resolved over 310 land disputes in Northern Uganda, fostering stability and social cohesion.

5

Capacity Building: We enhanced community resilience by training 2,626 VSLA members in savings and entrepreneurship. We also supported digital transformation through financial digitalization workshops for 10 SACCOs.

6

Research and Monitoring: Our commitment to evidence-based programming was demonstrated through the completion of baseline, mid-term, and impact evaluations for key projects, including the EU Land and HFA initiatives, ensuring transparency, learning, and adaptive management.

7

Environmental Conservation: We promoted climate-smart agricultural practices across our interventions to mitigate climate risks and enhance environmental sustainability, reinforcing our commitment to climate resilience.

8

Visibility and Media Engagement: Our communication efforts resulted in over 390 social media posts, generating 25,000+ impressions across platforms. To further showcase our impact, we produced 20 high-quality videos and 80+ compelling photos, amplifying our reach and stakeholder engagement.

LESSONS LEARNT

Our experiences in 2024 underscore several key lessons:

Dissemination of Research Findings Drives Advocacy and Partnerships:

Our experience underscores the importance of research findings' dissemination as a powerful tool for enhancing advocacy, strengthening partnerships, and improving lobbying efforts. By effectively communicating research results, we have positioned ourselves as credible partners, enabling us to influence decision-makers and create stronger alliances for long-term impact.

Community Structures Are Critical for Ownership and Sustainability:

Engaging community structures—such as VHTs, CBFs, volunteers, and local leaders—has been vital for fostering project ownership and ensuring sustainability. These community-based groups not only provide a sense of responsibility but also play a pivotal role in influencing behavioural change at the grassroots level, contributing to the success of our initiatives.

Ongoing Awareness and Support Are Key to Adoption: We have learned that continuous awareness campaigns and follow-up support are essential for the successful adoption of new knowledge, skills, and technologies. Regular check-ins and support systems help ensure that communities stay engaged and the technologies introduced are fully integrated into their daily lives, leading to better outcomes in project implementation.

Collaborative Engagements Foster Innovation and Improved Outcomes: Our experience highlights the power of collaborative engagement among diverse stakeholders. This approach has not only strengthened partnerships but also created platforms for cross-learning, which has fueled innovation. Centralized workshops have proven especially effective in bringing together project stakeholders and beneficiaries, sharing knowledge, and driving better project outcomes.

Financial Inclusion Is Essential for Economic Resilience: Linking Youth and VSLAs to formal financial institutions and facilitating access to government funds for host community groups have proven to be game-changers in economic resilience. These initiatives have accelerated the transition of marginalized groups into productive work, helping them establish a sustainable economic base through improved financial services and support.

Skilling Programs Empower Youth for Market Success: Our skilling programs have demonstrated the crucial role that youth empowerment plays in creating sustainable livelihoods. By equipping young people with the skills they need, we've enabled them to access markets and build successful enterprises. This approach has allowed youth to turn their talents into tangible products and services that are both profitable and sustainable.

Community Conversations Are Key to Changing Social Norms: Community conversations have proven effective in addressing and changing social norms and beliefs that acted as barriers to youth participation in agriculture. Through open dialogues, we've been able to challenge long-held misconceptions and encourage more youth to engage in agriculture, ultimately strengthening the sector and boosting rural economies.



Challenges Encountered

Our experiences in 2024 underscore several key lessons:

Prefinancing Delays: Prefinancing for projects like WFP experienced significant delays due to the lack of readily available funds, hindering timely implementation.

Delayed Fund Disbursement: Goal Uganda's delayed disbursement of project funds disrupted activities throughout the year.

Pipeline Breaks in Food Commodities: Breaks in the pipeline led to mistrust from community members who rely on consistent food support (WFP).

Increased Service Demand: KRC-Uganda services on land matters were highly demanded beyond the project's operational areas, but resources were insufficient to meet this demand.

Insecurity Along Borders: Continued armed insecurity along the Uganda-Sudan border (Kai and Goboro) disrupted project implementation and community engagements.

Climate Hazards: Disasters such as landslides in Karangura, extended dry spells in Kasese, and floods in Ntoroko disrupted agricultural production and livelihoods.

Climate Hazards: Inflation of Food Prices: Price surges in staple crops like maize and beans, exacerbated by extreme weather conditions, strained project resources and community resilience.

New Taxation System: Stringent taxation policies, such as presumptive taxes and the EFRIS system, posed additional burdens on small businesses supported by KRC-Uganda programs.

Program

1

The Food Security, Agribusiness and Environment Conservation (FAGREC) Unit

Networking and Partner Relations

In 2024, the organization significantly strengthened its networks and partnerships at the district, regional, and national levels, fostering collaboration and advancing shared development goals. Key achievements include:

MOUs Signed: Seven Memoranda of Understanding (MOUs) were signed with local governments in Kabarole, Fort Portal City, Kitagwenda, Kamwenge, Kyenjojo, Yumbe and Kyegegwa.

And other institutions including Office of Prime Minister(OPM), National Agricultural Research Organisation(NARO),International Organisation for Migration(IOM),Post Bank and Catholic Relief Services. These agreements reinforced collaboration on sustainable development initiatives and policy advocacy.

Collaborative Initiatives:



CLIMATE MAPPING TOOL

KRC-Uganda contributed to the development of the Climate and Energy Actors Mapping Visualization Tool, enhancing data accessibility and integration.



CLIMATE-SMART AGRICULTURE

Conducted a desk review of Climate-Smart Agriculture (CSA) approaches within Uganda's refugee response, laying the groundwork for improved climate resilience.



Advanced Community-Based Adaptation (CBA) strategies for refugees to address climate vulnerabilities.



ACCOUNTABILITY TO AFFECTED POPULATIONS

Advanced Accountability to Affected populations (AAP) by ensuring that refugees and host communities have a say in humanitarian programs emphasizing power accountability, transparency, and responsiveness to community feedback. Kabarole Research and Resource Centre (KRC Uganda) has identified AAP as a strategic priority to improve program delivery, disaster preparedness, and human rights-based interventions.

Engagement in Academic and Research Development:



MASTER'S PROGRAM IN WATER RESOURCES MANAGEMENT



BACHELOR'S DEGREE IN FORESTRY

KRC-Uganda supported Mountains of the Moon University (MMU) in developing a master's program in Water Resources Management and a bachelor's degree in Forestry, strengthening academic and practical solutions to environmental challenges.

Memberships and Subscriptions:

- KRC-Uganda became part of the Uganda wing of the Alliance for Food Sovereignty in Africa (AFSA).
- Registered as a member of PELUM Uganda and subscribed to the Rwenzori Agro Ecological Platform (RAAP) to promote agroecology and food sovereignty.
- Joined the Scaling Up Nutrition Civil Society Network (SUNCSN), advancing collective efforts in nutrition advocacy.
- Broadened connections through participation in the FoodClic Network, focusing on sustainable urban food systems.
- KRC-Uganda is a member of Toro Network, a platform that unites all NGOs and CBOs operating within the Tooro region.
- Subscribed as a member of the Uganda National NGO Forum advancing collective efforts to influence governance and development processes.



Advocacy and High-Level Engagements:

- KRC-Uganda partnered with Kyegegwa District Local Government (DLG) to convene the District Nutrition Symposium, fostering multi-stakeholder dialogue on nutrition.
- KRC-Uganda Coordinated Nutrition Technical Working Group Meetings in collaboration with Kabarole District Local Government, addressing critical food and nutrition security issues.
- KRC-Uganda hosted the Kasunga XI Leaders retreat in conjunction with Creations Forum Afrika (CAF) to generate regional interventions to promote peace and quality leadership during and after 2026 general elections.

Media and Public Engagement:

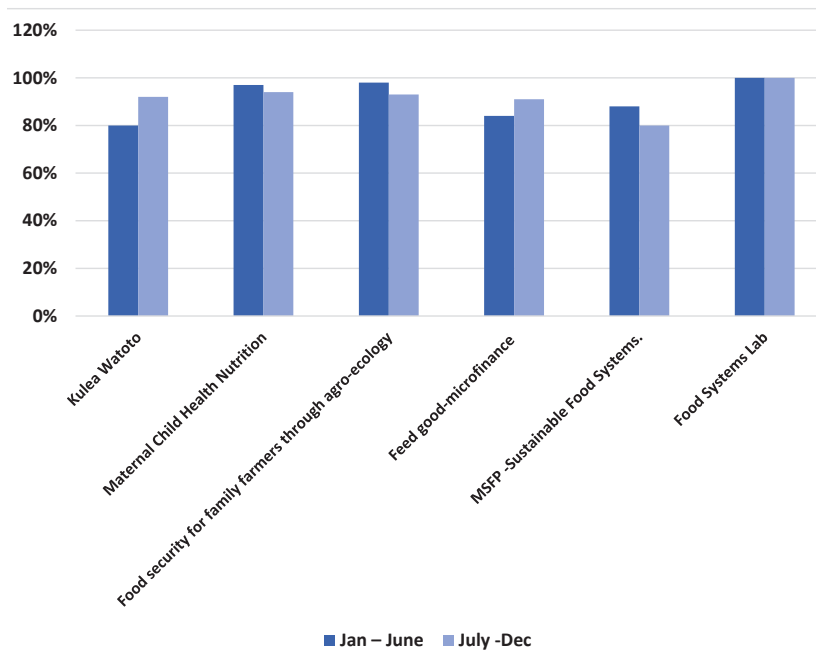
KRC-Uganda featured in a podcast on Access to Clean Energy in Uganda's Refugee Response, amplifying advocacy for sustainable energy solutions.

KRC-Uganda featured on all local radios and National television during the Kasunga XI press briefing, Ntoroko floods emergency response and continuous talk shows about nutrition education, financial literacy and farmer-based engagements.

OUR STORY

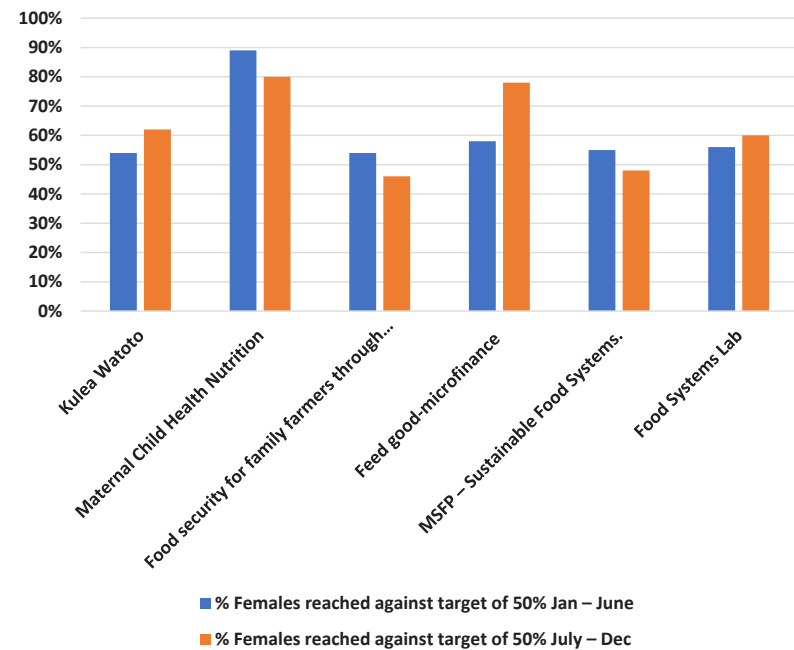
Fostering Resilient Livelihoods through Climate-Smart Agriculture and Sustainable Nutrition.

The Food Security, Agribusiness and Environment Conservation (FAGREC) Unit projects in 2024, included humanitarian interventions, with an overall annual operational performance of 91%.



Female Participation within projects under FAGREC

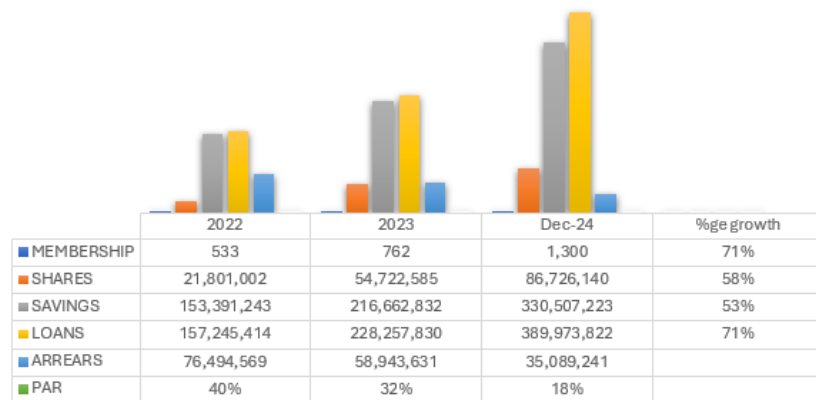
Female inclusion in projects under FAGREC was commendable, with 62% female participation across various programs, exceeding the target of 50% as indicated in the chart.



Financial Access and Inclusion

The trend indicates persistent growth in membership, shares, savings and loans. Most importantly, the trend reflects improvement in loan portfolio health as shown by the Portfolio at Risk (PAR) indicator. This implies the series of trainings especially, the loan appraisal trainings have had a positive impact on portfolio management.

Trend of the Key Performance Indicators HUMUNDI Supported SACCOs



Savings and Credit Cooperatives (SACCOs) and Village Savings and Loan Associations (VSLAs)

In the reporting period, a total of 10 SACCOs including 55 community-based associations (comprising 5 youth/VSLAs and 50 VSLAs under HUMUNDI) were supported to enhance financial inclusion and economic empowerment across our areas of operation.

The following youth-led VSLAs demonstrated significant community engagement and financial activity:

1. Rweteera Youth Beekeepers Association
2. Karangura Youth Development Association
3. Tooro Youth Development Association
4. Kabonero Mountainous Youth Association
5. Kicwamba Youth Vegetable Growers Association

These groups, alongside the broader HUMUNDI-supported VSLAs, contributed to a combined total membership of 1,766, with female participants accounting for 64% (138 members)—a clear indicator of increasing gender inclusion in community finance initiatives.

SACCO Membership and Participation

The 10 SACCOs registered a total of 1,300 active members, with 52% (679) being female. This demonstrates a positive shift toward gender balance in formal cooperative financial institutions.

Key Programmatic Highlights

- **Gender Policy Implementation:**

There was marked improvement in the implementation of the gender policy across SACCOs and VSLAs, evidenced by increasing female membership and the adoption of gender-inclusive designs to ensure equitable impact.

- **Capacity Building:**

Training sessions focused on auditing, record keeping, management, and product development were conducted to strengthen organizational capacity.

- **Financial Literacy and Skills Development:**

Key challenges of SACCO performance were identified, with financial planning skills being the most critical, followed by savings mobilization knowledge and credit management skills.

- **Product Innovation:**

Agroecological loans were introduced to support climate-smart agricultural practices and increase access to tailored financial products for rural communities.

- **Governance and Transparency:**

SACCO governance structures were strengthened to enhance transparency and build member trust.

- **Digital Transformation:**

The use of digital tools, including mobile banking solutions, was promoted to improve access and efficiency, especially for remote or underserved communities.

Y/VSLAS Performance.

- **Increased Savings:**

Total savings for the first half of 2024 (388,016,450 UGX) surpassed the 2023 year-end total (178,458,800 UGX), likely due to the adoption of savings target-setting from training sessions

- **Persistent Challenges with Loan Sizes**

Despite the encouraging growth in savings, the average loan size remains low at UGX 243,503, limiting members' ability to invest meaningfully in agroecological enterprises. To address this, a strategic focus for 2025 will be to link Y/VSLAs with formal financial institutions to facilitate wholesale lending arrangements, enabling access to larger, more impactful loan amounts.

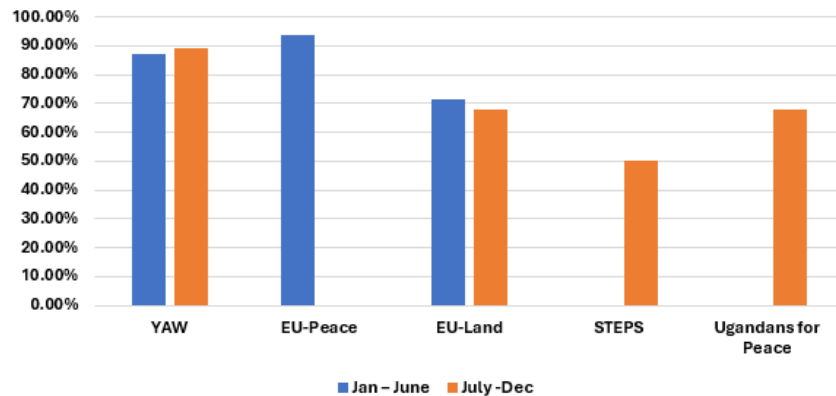
- **Youth Business Funding Initiatives**

In line with our commitment to youth economic empowerment, eight youth groups successfully pitched agroecological business concepts and received funding support from both BD and IDP partners. These grants are expected to encourage innovation, strengthen local green economies, and demonstrate the viability of youth-led agroecological entrepreneurship.

Program 2 Governance, Policy and Advocacy (GPA) Unit

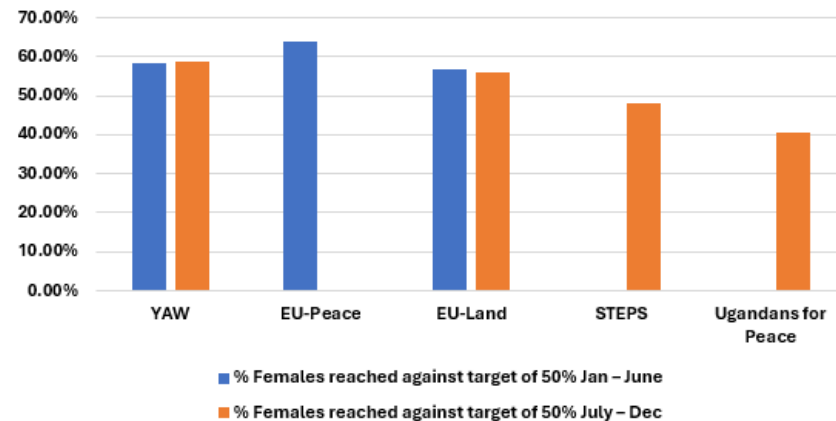
Overall Project Performance under GPA Unit Empowering Communities Through Effective Governance and Strategic Advocacy

Project Outcomes



Female Participation within projects under GPA Unit

In governance projects, integrating gender indicators is crucial for promoting gender equality, accountability, and inclusive decision making. These indicators help to track progress, identify gaps, and inform policies that address the unique needs of women and men, the chart below shows % Annual Females reached by various projects.



Young Africa Works – Markets for youth program was a youth led program that aimed at facilitating a market system change to enable rural young men and women access dignified and fulfilling employment through agriculture implemented Kabarole, Fort Portal City, Kyegegwa, Kasese and Kamwenge in the Rwenzori region and Hoima, Kikuube in Bunyoro sub region. KRC Uganda’s main focus was on youth engagement and participation which was more on amplifying youth voices on issues affecting their participation in the agriculture market systems.

Key outcomes

Target: 60% of 4,875 youth to be employed with a decent income defined as UGX 3.6 million per year. Actual Earnings: 18.1% earned UGX 3.6M+, 4.5% earned UGX 2.1M–2.7M, 11.2% earned UGX 1.5M–2.1M

- Youth with Reported Income: 99.7% engaged in income-generating activities (farming, business, livestock, among others). However, only 375 youth (out of 4,875) reported consistent monthly incomes.
- Self-employment Rates: 31% of 677 tracked youth were self-employed in their own enterprises within the Agricultural Market System (AMS), below the 70% target

The program successfully engaged youth and created dialogue platforms, though employment and income targets were only partially met. Notably, income generation was widespread, but sustained and self-driven employment still requires further support.

A mixed approach combining drama shows and Barazas was used to engage communities and achieve outreach objectives. Community structures were strengthened through training in mediation, counseling, and sensitization to address land conflicts. Refresher trainings were conducted for Area Land Committees and District Land Board members, tailored to identified capacity gaps.

At the national level, the project pursued policy advocacy in the land sector using findings from a midterm evaluation focused on land rights for vulnerable communities in Northern Uganda.

Key Outcomes from the EU Land Project:

- 52.3% of refugees and host communities reported reduced land rights violations
- 28.9% of refugees signed agreements for additional land for cultivation
- 68.7% of land conflicts reported to community structures were documented and resolved peacefully
- 65.7% reported access to safe and secure land for settlement and farming

STEPS focused on delivering a comprehensive, people-centered response to Protection, Gender-Based Violence (GBV), Child Protection (CP), and Mental Health and Psychosocial Support (MHPSS) for refugees and host communities in Uganda. The project prioritizes capacity strengthening of local partners to provide lifesaving protection services,

Key Outcomes from the STEPS Project:

- Local partners respond effectively to GBV risks among new arrivals.
- Local partners respond effectively to Child Protection risks.
- Local partners address mental health and psychosocial support needs.

Core Strategies:

- Community-Based Protection: Empowering community structures (e.g., GBV activists, child committees), Strengthening family/community support and coping mechanisms
- Community Awareness & Sensitization: Mass outreach (radio, door-to-door) to address harmful norms, Psychoeducation to improve mental health literacy
- Individual Case Management: Tailored support for GBV, CP, and MHPSS cases, Survivor-centered GBV response, Strong referral systems for coordinated care
- Psychological First Aid (PFA): Immediate, non-professional emotional support in crises

Program

3

Information, Research and Communication Unit (IRC*)

Empowering Progress through Knowledge Sharing and Enhanced Visibility by Generating and Sharing Knowledge through Evidence-Based Research to Contribute to Sustainable, Pluralistic, Accountable, and Equitable Socio-Economic Development

In today's digital age, online communication remains a cornerstone of effective engagement, enabling KRC-Uganda to build stronger connections, amplify our impact, and respond swiftly to community needs. Over the past year, we have deepened our commitment to using digital platforms not only to share our achievements but also to highlight critical issues and foster inclusive dialogue.

Key Outcomes from Information, Research and Communication unit (IRC*)

Expanding Digital Engagement

This year marked significant growth in our online communication strategy, most notably through the addition of TikTok to our suite of digital platforms. This expansion reflects our focus on adapting to emerging trends and reaching broader, younger audiences with dynamic, engaging content.

Across all platforms, we saw notable increases in audience engagement and visibility:

- Over 390 social media posts were published across Facebook, Twitter, LinkedIn, and YouTube, keeping our audiences informed and involved.

- Our Facebook page reached 4,256 followers, while Twitter grew by 414 new followers, reaching a total of 2,087 followers and accumulating 669 likes in 2024 alone.
- LinkedIn impressions reached 25,530, showing strong engagement with professional audiences and stakeholders.
- Our YouTube channel collected 10,687 total views, underscoring a growing audience for visual storytelling and video content.

Content Creation and Multimedia Impact

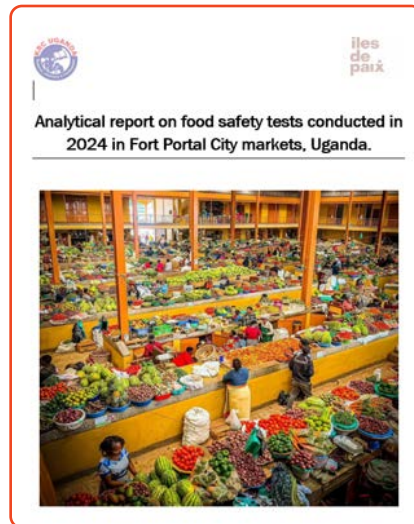
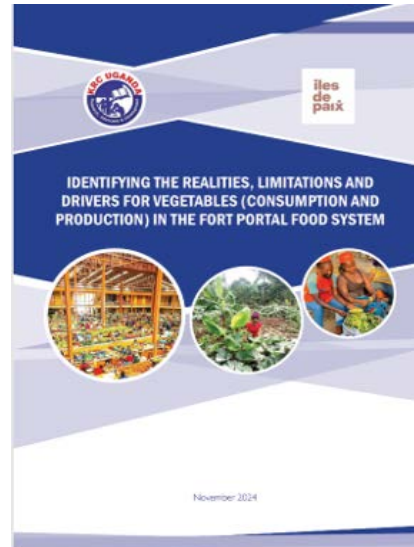
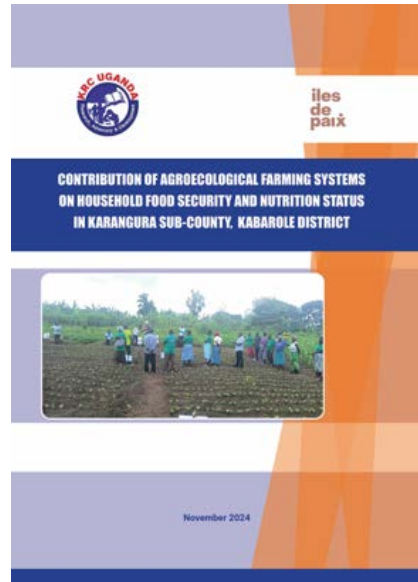
- 12 e-newsletters were distributed to subscribers, offering monthly updates on our projects, events, and advocacy efforts.
- 78 articles were written and disseminated through our platforms, showcasing the real-world impacts of our work and sharing stories from the ground.
- We produced 20 videos and captured over 80 high-quality photographs, bringing the human face of our initiatives to the forefront.

Visibility and Branding

In line with our strategic goal to enhance institutional visibility, we developed a range of branded communication materials that support our outreach:

- Professionally designed pull-up banners, tear drop banners, field vests, corporate wear, and visibility stickers for special holidays and events.
- Seasonal materials such as annual calendar and official holiday cards helped reinforce connections with our supporters, partners, and beneficiaries.

Research Products



Beneficiaries' Voices

Creating Demonstration Gardens in ECD Centers to Combat Malnutrition

By Katya Rabson | Monitoring and Evaluation Officer (KRC-Uganda)

Meet Ms. Enid Kyarisima, a vibrant 32-year-old Ugandan woman who lives in Mukondo C with her loving family. She's a dedicated caregiver (teacher) at Lucky Nursery School in Mukondo C Zone, nestled in the heart of the Kyaka II Refugee Settlement in Kyegegwa District. Lucky Nursery School is part of a special Kulea Watoto project, which is implemented by the International Rescue Committee (IRC) and Kabarole Research and Resource Centre-Uganda (KRC-Uganda). This initiative aims to enhance early child development in the settlement.

At Lucky Nursery School, Kyarisiima Enid nurtures 235 children aged 3-6 years, providing them with a nurturing environment to learn and grow. The day starts early at 8:00 AM and wraps up at 12:30 PM, packed with activities designed to stimulate young minds.

Figure 1: Mr. Aheebwa Mubarak- the KRC-Uganda Agricultural Extension Worker supporting the CMC members in the establishment of nursery beds



But there's more to the story. Kulea Watoto goes beyond the classroom, promoting the establishment of demonstration gardens in 53 selected ECD centers, including Lucky Nursery School. These gardens serve multiple purposes, from providing a space for children to engage in outdoor activities to offering practical lessons in nutrition and sustainable living.

Kyarisiima Enid is at the forefront of this initiative, working with the Center Management Committee (CMC), whose members were trained by Kulea Watoto to make the most of the available land at the ECD center. Inspired by the training she received, she reached out to the Mother Baby Area (MBA) in Mukondo C, supported by Save the Children, and secured seeds for onions and cabbages. With determination, hard work and training from KRC-Uganda's extension worker Mr. Aheebwa Mubarak, they cultivated a thriving garden, even in the face of a prolonged drought. Their efforts paid off with a bountiful harvest of 60 heads of cabbage, which they sold Shs.. 1,000 each. This not only benefited the school but also extended to support households in need of a nutritious diet.

Figure 2: Mr.Aheebwa guiding the CMC members on how to prepare the main garden for vegetables



Their success didn't stop there. In October 2023, they received more seeds and farming equipment, expanding their efforts to include a wider range of vegetables such as cabbages, Swiss Chards, carrots, green peppers and onions. They also reached out to 10 households with malnourished children to establish their kitchen gardens. We harvested a combined total of 263 cabbages, which were sold for Shs.. 1,500 each, resulting in earnings of Shs 394,500. Additionally, we earned Shs.. 150,000 from the sale of carrots and onions. As of now, we still have 310 heads of cabbages and onions remaining, which are scheduled to be sold in February 2024.

Figure 3: The lead caregiver inspecting the cabbages and carrots ready for harvesting



Looking ahead, Kyarisiima Enid and her team have big plans. They aim to expand their garden, cultivate maize and beans, and initiate a school feeding program. Their goal is to ensure that every household in the ECD catchment area has a thriving vegetable garden, promoting self-sufficiency and healthy living.

Kyarisiima Enid is grateful for the support and training provided by Kulea Watoto, which has empowered her and the CMC with valuable skills in early child development and sustainable agriculture. With their continued dedication, they are making a tangible difference in the lives of children and families in the settlement.

Figure 4: This is the only road the community relies on broken, unsafe, and long overdue for repair



The Kasoma swamp, located in Kyakatempa Village, Kidoma Parish, Kiziranfumbi sub-county in Kikuube district, has long been a significant impediment to community development. This swamp, which connects Kyakatempa village to Rwemisanga village, stands as a barrier to education and economic activities. Kihangi Primary School, the only community school, is situated in Rwemisanga, and during the rainy season, children from Kyakatempa and surrounding villages miss classes or must travel long distances to attend. Additionally, farmers struggle to cross the swamp to sell their goods or work on the other side.

In 2021, a political aspirant sought to gain favour by promising to address this issue, buying culverts and leaving them at the site, but no further action was taken. However, the

turning point came in 2023 with the involvement of Abetairaine Youth Group, selected under the Young Africa Works Markets for Youth Project. Two champions from this group were trained in community conversation approaches, igniting a transformative movement in Kyakatempa Village.

Figure 5: The culverts were donated by the political aspirant to garner support from the community



During a community meeting held at Kyakatempa Trading Centre, the critical issue of the poor access road through Kasoma Swamp was raised. Recognizing the urgency, the community and members of the Abetairaine Youth Group agreed to take immediate action. They decided to construct the road using locally available materials and sought community contributions in terms of labour and resources, a proposal that was enthusiastically embraced.

The community also tasked Youth Champion Mr. Musinguzi Samuel with engaging the LC5 Chairperson, Hon. Peter Banura, and the District Engineer. In a remarkable show of solidarity, the community, alongside the LC5 Chairperson and the District Engineer, worked together to inspect the swamp. The engineer took measurements, and minutes were documented, marking a significant milestone.

Figure 6: *The state of the road crossing that the community uses through Kasoma Swamp*



Through the combined efforts of the community and local leadership, the road was constructed using local materials. The LC5 Chairperson and the District Engineer have committed to further developing the road in the current financial year, ensuring a lasting solution.

This initiative not only improved access between Kyakatamba and Rwemisanga but also exemplified the power of community-driven development. The collaborative efforts of Abetairaine Youth Group, local leaders, and the entire community have paved the way for greater educational access and economic opportunities, heralding a brighter future for Kyakatamba Village.

Figure 7: *The community working together during the road construction*



Joan's Inspiring Journey in Value Addition

By Babara Nathan | Agricultural Extension Worker (KRC-Uganda)

My name is Bahomugisha Joan, hailing from Harugongo sub-county in Kanyatete village. I am incredibly grateful to God and would like to express my heartfelt appreciation to KRC-Uganda for the remarkable opportunity they have provided me. Prior to my involvement with them, I was relatively unknown and lacked any formal training. However, through their support and various training sessions, I have undergone a transformational journey.

Figure 8: Joan joyfully displays her amazing products during one of the exhibitions



KRC Uganda equipped me with essential skills, including record-keeping, developing integrated work plans, home organization, and good agronomic practices for banana plantation management. Additionally, I received training on the Village Savings and Loans Association (VSLA) methodology, which has enabled me to become a role model in my village. This support has been instrumental in my personal and professional growth.

During an exposure visit to Masaka, specifically at St. Jude, I learned about the medicinal properties of Hibiscus, Stevia, Rosemary, and Lavender. These plants, when combined, can produce juice that helps in managing diseases like diabetes and hypertension. Since I suffer from these ailments myself, I collected seeds from Masaka and planted them upon my return. Not only did I benefit from these plants, but I also shared the knowledge with fellow farmers facing similar health challenges. Through this, I began producing Hibiscus juice, which has proven to be highly beneficial.

Figure 9: Joan's integrated farm plan that she developed after training by our agricultural extension worker, Nathan Babara



KRC-Uganda further supported me by showcasing my products during the Agroecological Week at Hotel Africana in Kampala. This platform allowed me to not only exhibit my products but also to represent the western region in Burundi. This experience opened doors for me to access markets in Tanzania and Burundi. One particular customer from Burundi, Laila, regularly purchases Hibiscus products from me. The exposure and market access I gained through the organisation have been life-changing. Joan displays her products during the exhibition in Burundi

"As a result of my success, I have been selected to travel annually to showcase my products. This year, I will be travelling to Dar es Salaam in March and to South Sudan in August. These opportunities, made possible by KRC Uganda's technical support in Hibiscus production, have transformed my life".

I am incredibly grateful to KRC Uganda, which has been like a parent to me, providing mentorship and technical knowledge that have uplifted me and laid a strong foundation for my future. Thanks to their support, I have been able to travel outside the country and will continue to do so. My journey with Hibiscus juice began when I started making it as a medicine for my diabetes and hypertension. After six months, I noticed improvements in my health, so I decided to sell it. I started with one-litre bottles, selling for 10,000/= each, but later switched to five-litre jerricans, which I sold for 50,000/=. This decision proved to be successful, as I now sell Hibiscus worth 200,000/= in a month, and sometimes up to 500,000/= when the market is good. Previously, I could barely sell Hibiscus worth 100,000/=, earning only 30,000 to 50,000/= a month, as people were not familiar with its benefits.

I have also opened a stall in Mpanga market at Sarah's place, where I send four jerricans of five litres every week. Previously, I used to sell in the Bunyoro sub-region. People have been giving testimonies about the effectiveness of Hibiscus, and I have also trained group members on how to prepare and mix Hibiscus, further expanding my business.

In addition to Hibiscus production, I have also seen significant success in banana plantation management. Previously, I would sell matooke for about 100,000/= per month. However, in the past year, I have sold matooke worth 10,640,000/=, and in January 2024 alone, I sold matooke worth 1,080,000/=. This success has enabled me to purchase a cow and a plot of land. Although the plot was initially purchased with a loan from EMYOOGA Sacco, I was able to repay the loan using the proceeds from matooke sales.



Figure 10: Joan poses with her products in different packaging

Figure 11: *The beneficiary's additional goat rearing project that she attributes to KRC-Uganda.*



“I am deeply grateful to KRC-Uganda for their unwavering support, mentorship, and technical knowledge. They have not only uplifted me but also laid a strong foundation for my future endeavours. I will always be thankful to them for the transformation they have brought into my life.”

Moses Rutikanga: A Beacon of Hope For Kamwenge Youth

By Fred Enoc Kaahwa | Project Assistant

In Kamwenge Town Council, Rutikanga Moses serves as a shining example of how financial support can transform the lives of young entrepreneurs. A member of the Kaburaisoke Youth Development Group, Moses recently secured a vital financial boost of 2 million Ugandan shillings from Equity Bank, which is part of a total group funding of 5 million shillings. This pivotal investment has allowed him to significantly expand his poultry business, highlighting the profound impact that targeted support can have on local youth.

Figure 12: Moses providing feeds to his poultry that he acquired with the financial support from the project



Moses has always had a passion for agriculture, starting with a small poultry operation while also managing a boda boda business that provided essential income in the bustling community. However, limited financial resources initially constrained his ability to scale up his poultry venture and realize its full potential. Through the initiative of

KRC-Uganda and the “Young Africa Works, Markets for Youth” project funded by GOAL Uganda, he accessed a crucial financial package from Equity Bank aimed at empowering young people in agriculture.

Figure 13: Moses’s flock of chicken feeding as part of the poultry support program



With the 2 million shillings in funding, Moses has made significant strides in his business. He expanded his poultry project by increasing his flock to 100 birds, improving their housing, and adopting better feeding practices. This expansion has led to a notable boost in production and income. Additionally, the funds enabled him to purchase essential supplies like feed and vaccines, ensuring the health and productivity of his poultry.

The financial support has had a profound impact on Moses’ life, increasing his income and contributing to local food security. With a growing demand for poultry products in Kamwenge, he can sell his produce at profitable rates, thereby enhancing his financial stability. Furthermore, the earnings from his poultry business have allowed him to reinvest in his boda boda operations, leading to greater efficiency and customer satisfaction. This dual-income approach has fortified his economic resilience, enabling him to better support his family and save for future endeavors.

Moses is not solely focused on personal success; he is also committed to uplifting his community. As an active member of the Kaburaisoke Youth Development Group, he shares his knowledge and experiences with fellow young farmers, serving as an inspiration for what can be achieved with determination and the right support. He frequently participates in community workshops organized by KRC-Uganda, where he encourages other youth to explore agricultural opportunities and seek financial assistance for their projects.

Figure 14: *The Structure that Moses built for his poultry*



Buoyed by the success of his poultry venture, Moses harbours ambitions for further expansion. He envisions diversifying into livestock and agricultural products, such as vegetable farming, which would complement his poultry business. Additionally, he aims to establish a small processing unit to add value to his poultry products, enhancing both profitability and sustainability.

Rutikanga Moses epitomizes the potential of Kamwenge's youth when provided with the right resources and support. The financial assistance from Equity Bank, facilitated by KRC-Uganda, has transformed not only his poultry business but also enriched the lives of those around him. As he continues to grow his ventures, Moses remains a beacon of hope and inspiration for young entrepreneurs in his community, proving that with determination and support, success is within reach.

Program 4 Finance and Administration (FAM)

Overview of the Financials

No.	Donor/Source	Funds received
1.	BROEDERLIJK DELEN	342,606,283
2.	INTERNATIONAL RESCUE COMMITTEE-KULEA WATOTO	1,528,243,785
3.	EUROPEAN UNION	717,098,776
4.	WORLD FOOD PROGRAM	548,465,129
5.	GOAL- YAW	806,386,708
6.	HIVOS	136,795,000
7.	EUROPEAN UNION-BIO4AFRICA	126,175,243
8.	ILES DE PAIX	390,756,666
9.	HUMUNDI	322,689,505
10.	TRIAS UGANDA	37,400,000
11.	RSTC	229,670,000
12.	ENABEL-THE BELGIAN DEVELOPMENT AGENCY	984,000,000
13.	SAVE THE CHILDREN	97,240,000
14.	WARCHILD	1,065,020,580
15.	USAID	941,250,000
16.	OTHER INCOMES	47,933,169
	Total	8,321,730,844

	2024	2023
INCOME	UGX	UGX
Grant Income	8,321,730,844	6,418,033,755
EXPENDITURE		
Program Expenses	(4,104,303,157)	(3,067,573,190)
Administration Expenses	(941,543,927)	(731,374,596)
HR Costs	(2,980,104,219)	(2,163,503,017)
Depreciation and amortization	(174,450,333)	(151,737,424)
Other Gains (losses)	(23,916,968)	(33,279,925)
Funds carried forward	97,412,240	270,565,603

Human Resources

The Board of Directors

No	Names	Position
1.	Hon. Beatrice Kiraso	Chairperson, Board of Directors
2.	Mr. Tom Rubaale	Vice Chairperson, Board of Directors Chairperson, Human Resource, and programming committee
3.	Fr. Isaiah Mayombo	Chairperson, Finance, and Investment Committee
4.	Ms. Muhumuza Martha	Member
5.	Ms. Grace Kazigati	Member
6.	Ms. Ellen Bajenja	Member
7.	Ms. Agnes Kabajuni	Chairperson, Programs Committee
8.	Dr. Edmond Kagambe	Member
9.	Prof. Muhumuza Moses	Member
10.	Ms. Sarah Murungi	Member

Human Resources

The Members of Staff

No	Names	Position
1.	Mohammed A Shariff	Executive Director
2.	Muzinduki Patrick	Deputy Executive Director
3.	Kanyiginya Violet	Head of Unit Food Security and Agribusiness
4.	Opio Francis	Head of Unit Governance and Advocacy Unit
5.	Nandera Michal	Finance And Administration Manager
6.	Kakande Godfrey	Partnerships, Compliance and Logistics Manager
7.	Oteba Eric	Project Manager
8.	Nalunkuuma Sharon	Project Manager
9.	Munyango Lindah	Project Manager
10.	Mugisa Jared	Microfinance and Agribusiness Manager
11.	Tusiime Richard	Program Manager
12.	Baguma Fosca	Human Resource Manager
13.	Twijukye Benon	Project Manager
14.	Hyeroba Godfrey	Monitoring And Evaluation Officer
15.	Kabajogya Alice	Project Officer

No	Names	Position
16.	Kihumuro Ainebyona	Project Officer
17.	Ruyooka Hillary	Project Assistant
18.	Nganwa Christine	Project Assistant
19.	Muhindo Francis	Peace Building Officer
20.	Kakibogo Edlyne	Project Assistant
21.	Adongo Sharifa	Child Protection / Gender Based Violence
22.	Hanifa Shaban Atoma	Team Up Project Officer
23.	Asiomizu Joan Comfort	Child Protection / Gender Based Violence
24.	Komuhendo Juliet	Be There Project Officer
25.	Kayezu Traska	Be There Project Officer
26.	Keneema Trashilla	Early Adolescent Skills for Emotions Project Officer
27.	Kamuli Jacinta Maria	Early Adolescent Skills for Emotions (EASE) Project Officer
28.	Bwesigwa Hillary	Monitoring And Evaluation Assistant
29.	Murungi Jackline	Gender Focal Person
30.	Ngabirano Shillah	Project Volunteer
31.	Natuhama Gerard	Documentation Volunteer

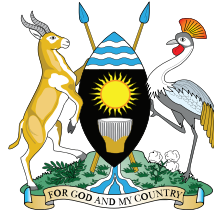
No	Names	Position
32.	Nkwanzi Rehema	Project Volunteer
33.	Makune Ignatius	Project Assistant
34.	Kabasiita Racheal	Legal Volunteer
35.	Boyenge Francis Eddie	Nutrition Officer
36.	Nyakairu Jack	Environment And Energy Focal Person
37.	Babara Nathan	Extension Worker
38.	Agaba B Henry	Extension Worker
39.	Akugizibwe Moses	Extension Worker
40.	Baguma Deborah	Agribusiness Associate
41.	Kawuma Denis	Research Associate
42.	Twinomujuni Job	Research Associate
43.	Billy Benard	Machine Operator
44.	Nyeko Christopher	Mental Health Councilor
45.	Namagembe Caroline	Production And Marketing Officer
46.	Kaudha Sharon	Nutrition / Livelihood Officer
47.	Kamazooa Claire	Nutrition Officer
48.	Katya Rabson	Monitoring And Evaluation Officer
49.	Zziwa Farad	Nutrition Officer

No	Names	Position
50.	Luwagga Alex	Nutrition Officer
51.	Atulinda Miraim	Nutrition Officer
52.	Kayiwa John	Agronomist
53.	Kamanyire Henry	Monitoring And Evaluation Officer
54.	Twinamasiko Louis	Agriculture Extension Field Officer
55.	Ssali Julius	Nutrition Officer
56.	Mbambu Catherine	Nutrition Officer
57.	Tumuhereze Joshua	Nutrition Officer
58.	Bwambale Gilbert	Store Manager Officer
59.	Mugisa Kamurungi Charles	Microfinance Project Officer
60.	Atwihayo Messod	Production And Marketing Officer
61.	Namara Caroline	Documentation And Communication Officer
62.	Kaahwa Fred Eoc	Project Assistant
63.	Tumwesige Gerald	Agriculture Extension Field Officer
64.	Asiimwe Timothy	Agriculture Extension Field Officer
65.	Tibeingana John	Focal Person
66.	Mbabazi Phiona	Accountant

No	Names	Position
67.	Muzoora Cliff	Finance And Compliance Officer
68.	Zabuliwo Andrew	Accountant
69.	Namara Esther	Accounts Assistant
70.	Najjuko Sumaya	Accountant
71.	Mubaraka Tusiime Ramadhan	Procurement And Logistic Officer
72.	Mukonyezi Godfrey	Procurement And Logistic Assistant
73.	Mpunirra Juliet	Administrative Assistant
74.	Kajaza Enid Rwagweri	Administrative Assistant
75.	Kwezi Vincent	Administrative Assistant
76.	Karungi Sharon	Administrative Assistant Volunteer
77.	Basaija Joseph	Stores Assistant
78.	Kaheeru George William	Security Guard
79.	Mwirumubi Robert	Driver
80.	Magemeso Faizo	Driver
81.	Kezabu Margret	Welfare Officer
82.	Wasilwa Timothy	Monitoring Evaluation Accountability And Learning
83.	Kwezi Richard	Driver

No	Names	Position
84.	Kanyunyizi Olive	Welfare Officer
85.	Bananuka Abasi	Driver
86.	Ngabirano Rogers	Cleaner
87.	Katuramu Idi	Driver
88.	Hussein Cloud Mahuruba	Full Time Driver
89.	Obizu Savior	Mentor Health Counselor
90.	Onekanono Geofrey	Project Manager
91.	Balinda Irene	Monitoring and Evaluation Officer
92.	Mpambara.J.Nowe	Nutrition Officer
93.	Atuhaire Sharon	Nutrition Officer
94.	Mbabazi Phiona	Accountant
95.	Kahunde Vicky	Accounts Assistant
96.	Kamakune Irene	Accounts Assistant
97.	Driwaru Stella	Accounts Assistant
98.	Kezabu Keren	Assistant Human Resource
99.	Nyakusemera Derrick	Security Guard

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