VIBRANT COMMUNITIES AND ACCOUNTABLE LEADERSHIP

Our report theme for 2020, “Vibrant Communities and Accountable Leadership”, echoes KRC’s development ideology of “Increased house hold incomes, civic competence for improved livelihoods”.

KRC works on many fronts, empowering and influencing communities to become the key drivers of their own development, while also engaging leaders to become more effective in their duties and accountable to the citizens.
VISION:

A leading research, advocacy and community development organization in Uganda.

MISSION:

To Build a dynamically strong research, advocacy and community development organization that enables policy makers, academia, CSOs, private sector and rural communities to respond to development needs for a peaceful, equitable and economically sustainable development. To generate and share evidence based information that contribute to sustainable, pluralistic, accountable and equitable socio–economic development.

OUR CORE VALUES:

**EMPATHY**
We feel for others but also go an extra mile to find solutions to address the concern/problem at hand.

**TOLERANCE**
We are patient with shortcomings of others and easily compromise to overcome a given challenge at hand.

**LOVE FOR HUMANITY**
We believe in people, and we fight injustices against people.

**SERVICE ABOVE SELF**
We are dedicated and committed to serve humanity to better their livelihoods.

**RESPECT FOR SELF AND OTHERS**
We uphold High moral values, standards, and respect for peers and people from various walks of life.

*KRC generates and shares evidence-based information that contribute to sustainable, pluralistic, accountable and equitable socio–economic development.*
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<tr>
<td>APEAL</td>
<td>Access Protection Empowerment Accountability and Leadership</td>
</tr>
<tr>
<td>AgriLED</td>
<td>Agro-Industrialization Local Economic Development</td>
</tr>
<tr>
<td>BD</td>
<td>Broederlijk Delen</td>
</tr>
<tr>
<td>CoW</td>
<td>Coalition of the Willing</td>
</tr>
<tr>
<td>EWM</td>
<td>Early Warning Mechanism</td>
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<td>FAGRIB</td>
<td>Food Security and Agribusiness</td>
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<td>FRA</td>
<td>Food Rights Alliance</td>
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<td>FSL</td>
<td>Food Systems Lab</td>
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<td>GAPs</td>
<td>Good Agricultural Practices</td>
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<td>Governance, Policy and Advocacy</td>
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<td>Internally Displaced Peoples</td>
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<td>IRC</td>
<td>Information, Research and Communication</td>
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<tr>
<td>JASAR</td>
<td>Joint Agricultural Sector Annual Review</td>
</tr>
<tr>
<td>KRC</td>
<td>Kabarole Research and Resource Centre</td>
</tr>
<tr>
<td>MAIF</td>
<td>Ministry of Agriculture, Animal Industry and Fisheries</td>
</tr>
<tr>
<td>NDP</td>
<td>National Development Plan</td>
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<tr>
<td>SACCO</td>
<td>Savings and Credit Cooperative Organization</td>
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<tr>
<td>SCI</td>
<td>Save the Children International</td>
</tr>
<tr>
<td>STRENPO</td>
<td>Strengthening Resilience and Promoting Inclusive Governance Project</td>
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<tr>
<td>UCC</td>
<td>Uganda Communications Commission</td>
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<td>VEDCO</td>
<td>Volunteer Efforts for Development Concerns</td>
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<td>VSLA</td>
<td>Village Savings and Loans Association</td>
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</table>
MESSAGE FROM THE BOARD CHAIR

The advent and global spread of COVID-19 made the year 2020 more unpredictable than any other before, with a far-reaching impact on the country, communities and families. The work of Civil Society, to build socially inclusive communities was challenged as the social tenets of togetherness, cooperation and mobility were affected by the lockdown which necessitated social distancing and restrictions on free movement.

At organizational level, our resilience to shocks was tested. KRC, however, continued to serve the communities through a number of innovative ways. We adopted fast to working remotely and building inhouse capacity to employ digital solutions. Through the online early warning system, KRC continued to engage with communities in responding to issues of Gender-Based Violence and mitigate other forms of conflicts. Our team of nutritionists continued to provide frontline service to pregnant and lactating mothers and their infants.

On this note, I wish to commend the management and the staff of KRC, and my fellow board members for standing firm, being resilient, instituting the necessary initiatives and taking risk to serve.

Most of all, on behalf of KRC and on my own behalf I extend my appreciation to our partners who funded all our programs and activities during 2020.

We continue to pursue the Vision of KRC, and work continues. As communities strive to deal with the socio-economic impacts of COVID-19 pandemic, there is an urgent need for new evidence and research to improve our understanding of the crisis on the population and influence appropriate policy responses. KRC is looking forward to do more of such programs in the coming years.

Enjoy the reading of our 2020 Annual Report.

Beatrice Birungi Kiraso
KRC Board Chairperson
MESSAGE FROM EXECUTIVE DIRECTOR

Dear partners, you are most welcome to our 2020 Annual Report.

During the 2020 period, KRC reached 106,429 people with direct services and information through 7 major projects implemented in 11 Districts of Uganda. We did not do it alone. The support and trust of our partners and donors meant that we could continue to deliver on our mission.

The sudden hit of the COVID-19 pandemic and the resultant lockdown measures necessitated a profound change in strategy. First, we needed to understand the changing context in order for KRC to intervene meaningfully. In April 2020, KRC conducted a study on the economic and social situation of the street food vendors in Fort Portal City, entitled “We are Hungry” The study established that women were worst hit by the lockdown; from providers of food to the urban population, the food vendors had instead become recipients of food rations from well-wishers. This study informed KRC’s initiative in partnership with HIVOS to support the establishment of the Fort Portal Women Vendors Savings and Credit Cooperative Organization (SACCO) to boost the economic resilience of these women to such shocks.

In June 2020, KRC conducted another study on the impacts of COVID-19 on family farmers supported under the Broederlijk Delen Alliance. It was established that the pandemic has greatly disrupted farmers’ ability to produce, process, distribute, and earn, leading to significant changes in food prices, availability, access, and affordability. Rapid changes also led to deterioration in access to extension services. The continuous study and understanding of our context continued to inform our programming to enhance farmer extension services and invest in well-coordinated social protection systems.

I hope that the summary of our work presented in this report will give you a glimpse of not only our efforts but also the impact of the resources and collaborations extended to KRC by our donors and partners. I appreciate KRC’s strong partnership with the local governments of Kabarole, Fort Portal, Kasese, Bundibugyo, Kyegwga, Kamwenge, Ntoroko, Kyenjojo, Kikuube, Bunyangabu and Kitagwenda, which was an important success factor for us.

You are welcome once again and looking forward to your continuous feedback and support.

Mohammed Ahmed Shariff
KRC Executive Director
OUR OPERATIONAL ENVIRONMENT

A look back at 2020

The most part 2020 presented unprecedented challenges but also opportunities across many sectors of society. The outbreak of COVID-19 mated untold economic and social setbacks and resulted into what many actors and citizens saw as reactionary and intolerant politics. In our operational environment segment of this report, we share with you highlights of key events and developments that shrouded the context of our programming and our long-term mission.

The state of civil society

Generally, the state of civil society and civic space in Uganda as argued across the different civic discourse spectra, was described as continually shrinking.

There were several instances in 2020 that pointed to this claim. Notably, in October 2020, the National NGO Bureau declared New Election Watch Uganda illegal, halting all its activities. New Election Watch Uganda was a loose coalition of Civil Society Organizations where KRC was a member. The Bureau alleged that the coalition was not a legally registered entity. The decision by National NGO Bureau was however castigated by a cross section of civil society organizations, pointing to the NGO Act of 2016, that the Act does not provide for registration of loose coalitions with the bureau.

The state of media freedoms

Ahead of the 2021 presidential elections, the country witnessed increasing restrictions on the use of the online media space for political campaigns. At the time, the media and online campaigning was the only acceptable method of campaigning ahead of the 2021 elections, over concerns raised by government and the resultant restrictions on mass campaigns to curb the spread of COVID-19.

The Ugandan Communications Commission (UCC) issued a public notice stating that anyone wishing to publish information online needed to be issued with a license before 5th October 2020. This would mostly affect online users, such as bloggers, who are paid for published content. It was also observed by government that the social media space was being abused by many political actors. For this reason, UCC again requested Google to block pro-opposition YouTube channels over alleged spreading of hate speech and propaganda.
Outbreak of the COVID-19 pandemic

The COVID-19 pandemic imposed a direct drawback on our operations, starting with a nationwide lockdown in March 2020, putting to halt operations in major sectors of the economy. The transport sector was adversely affected and mass gatherings were suspended in the market places, religious institutions and other public places. Also, and notably, the restrictions on public gatherings and movements caused major adjustments to the 2020-2021 general elections roadmap and unfavorably affecting voter education activities and the election campaigns.

Recurrent Ntoroko Floods

In 2020, Ntoroko District was declared worst hit by floods in the country escalating the problem of climate change Internally Displaced Peoples (IDPs).

The flooding in Ntoroko District that escalated at the start of 2020 when Lake Albert burst its banks only came to the attention of government in October 2020. Since the start of the floods, more than 10,000 people had been living in internally displaced people’s camps after being displaced by the floods.

Hon. Musa Ecweru, the State Minister of Disaster Preparedness, while visiting Ntoroko on the directives of the President to assess the problem, stated that the government thought it was just a normal flood like it had happened in other parts of the country.

A large proportion of Ntoroko District lies in the flood plains of Semuliki River and the Lake Albert Basin. It’s has constantly been hit by floods causing intolerable suffering of residents, including fish folk, herdsmen and their livestock. The Ntoroko floods is a bigger problem that KRCs continues to advocate for and requires scientific solutions and government hastened response.

2020 – 2021 General Elections

The 2020-2021 general elections were irregularly affected by the Corona pandemic and the roadmap was generally described as scientific. The media became the most effective medium for political campaigns after the government-imposed restrictions on mass rallies. However, across the opposition party fraternity, the COVID-19 restrictions were construed as political gimmicks employed by the government to entrench itself in power coercively.

From 2018, KRC implemented a civic education project, funded by DGF aimed at attaining a civically competent citizenry with ability to demand for a more responsive and accountable state. During the build up to 2020-2021 election roadmap, KRC was also accredited...
by the Electoral Commission of Uganda to conduct voter education, election monitoring and observation.

**Committed to the Sustainable Development Goals**

KRC’s commitment to SDGs is work in progress. We recognize the importance of all 17 interconnected SDGs but as KRC, we make the most significant contribution towards the achievement of SDGs 2, 3, 4, 5, 7, 13, 15, and 16.

**Outbreak of the COVID-19 pandemic**

The COVID-19 pandemic imposed a direct drawback on our operations, starting with a nationwide lockdown in March 2020, putting to halt operations in major sectors of the economy. The transport sector was adversely affected and mass gatherings were suspended in the market places, religious institutions and other public places. Also, and notably, the restrictions on public gatherings and movements caused major adjustments to the 2020-2021 general elections roadmap and unfavorably affecting voter education activities and the election campaigns.

**KRC’s COVID-19 Response Plan**

**Credit access for affected women food vendors businesses**

Throughout the lockdown, KRC rose to the challenge with a rigorous response plan to serve the most vulnerable communities. First and foremost, two research studies were commissioned to gather evidence on the context and be able to target our interventions to the most pressing needs.

Two studies were conducted. The first study, entitled, “We are Hungry” was done in partnership with IIED and Hivos to examine the impact of the Covid-19 lockdown on the Street Food Vendors in Fort Portal City. This study revealed that women street food vendors had been worst hit by the effects of the lockdown. Their business capital had been all spent on consumable household needs especially food.
A recovery plan to staff a SACCO was conceived by KRC together with women food vendors and was supported by HIVOS.

Information dissemination through Road Drives

While COVID-19 lockdowns halted public gatherings and free movement, KRC innovated new ideas for mass information dissemination. Road Drives became a novel channel of continuing mass awareness campaigns on COVID-19 prevention, Gender Based Violence and Conflicts in the communities. Road Drives were widely used in Kasese District to popularize the Early Warning System to mitigate conflicts and other districts of the Rwenzori Region to do voter education for the electorate during the 2020/2021 general elections roadmap.

Enhanced Agriculture Extension for family farmers

The second study was carried out to establish the “The Effects of Covid–19 Lockdown on Farming Households”, commissioned under the auspices of BD’s funded Sustainable Family Farming Development Program. It was established that whereas farmers involvement in farming activities increased during this period, the extension services had extremely been affected because of restricted population mobility. This finding informed KRC’s revitalized farm extension strategy where KRC recruited and deployed community-based agriculture extension personnel.
2020 HIGHLIGHTS: Outreach Summary

PEOPLE REACHED THROUGH OUR PROJECTS

PEOPLE REACHED THROUGH ONLINE PLATFORMS

Vibrant Communities and Accountable Leadership
OUR PROGRAMS AT A GLANCE

KRC is currently operating a 3-pronged program package, each overseeing a number of strategic projects. The programs are structured in what we call program UNITS.

01

GOVERNANCE, POLICY & ADVOCACY (GPA)

GPA program promotes platforms for pluralistic public discourse involving citizens and duty bears to advocate for and formulate pro-poor policies, promote accountable leadership and effective service delivery.

Ambassador Koen, Deputy Head of Mission, Embassy of Belgium visiting Banana Wine Processors in Kasenda
FAGRIB facilitates small holder farmers with knowledge, skills and financial resources for sustainable transformation from subsistence into market-oriented production. It also facilitates systematic change to promote sustainable food systems and environmental conservation.

IRC flags KRC’s core mandate of research and undertakes initiatives to package and communicate research effectively to its end users or audiences.

KRC promotes free debate and press freedoms to enhance democratic governance and access to information.
KRC’s PROGRAM IMPACT
1.1 Enhancing Civic Competence through Research, Policy and Advocacy

**Civic Education**

KRC’s key contribution to the 2020-2021 general election roadmap as the implementation of a civic education project entitled, “Enhancing People power for transformative leadership in the 8 Districts of the Rwenzori region”.

The project’s goal was to achieve a civically competent citizenry with ability to demand for a more responsive and accountable state in the 43 sub counties in Kabarole/ Fort Portal, Kyenjojo, Kyegegwa, Ntoroko, Bundibugyo, Kamwenge/, Bunyangabu and Kasese Districts in the Rwenzori Region.

KRC worked with community change agents, and their cohorts, training, mentoring and inspiring them into active civic life.

By December 2020, the end-term evaluation of the project revealed significant progress made on the outcome indicators. The percentage of the citizens that reported having engaged with government representatives increased from 5.4% in 2019 to 50.2% at the close of 2020. The percentage of citizens and community volunteers with increased knowledge on civil and political rights rose from 45.3% to 75.2%.
Vibrant Communities and Accountable Leadership

Changes on Key Outcome Indicators:

- Citizens engaging with government representatives: 50.20% (2019) vs. 50.20% (2020)
- Citizens with increased knowledge on civil and political rights: 45.30% (2019) vs. 75.20% (2020)
- Citizens with increased confidence in claiming rights: 4.30% (2019) vs. 55.10% (2020)
- Citizens engaged with government representatives: 4.30% (2019) vs. 40% (2020)
- Citizens satisfied with service delivery: 13.20% (2019) vs. 46.80% (2020)
**IMPACT STORY: CIVIC EDUCATION**

**Community self-advocacy improves sanitary facilities at Buhondo Primary School**

The sanitary facilities at Bihondo Primary School in Kyamukube Town Council, Bunyangabu District were in a sorry state. The makeshift latrine that was shared by the staff and over 500 pupils. The toilet structure was a public health concern in the community and more so exposing the girl child to abuse of their sacred unique reproductive health rights.

The issue of poor sanitation at the school was among the most obstinate issues presented in the petition to duty bearers by the community through the Change Agent Model employed in the Civic Education project implemented by KRC in partnership with DGF in the Rwenzori Region.

As a result of public demand, the construction of a 3-stance VIP latrine for Bihondo Primary School was included in the schedule and budget for the 2019/2020 Financial Year of Bunyangabu District Local Government. The project was completed in May 2020, breathing a whole new life in the community and school.
Continuous stock-outs of drugs in public health centres continues to bedevil Uganda’s healthcare system. The problem of drug stock out has been attributed to drug supply chain bottlenecks in health sector, government’s push system in the delivery and distribution of medical supplies from National Medical Stores (NMS) as well as limited budget thresholds for priority drugs and treatment.

For many years, Kasenda Health Centre III in Kabarole District had suffered drug stockouts. Patients had become used to being given partial or incomplete dispense of prescribed drugs and treatment.

Thanks to the change agents that picked up the concern and documented it in the issues paper. The concerns were then addressed to the local leaders and area Members of Parliament during breakfast meetings facilitated by KRC. According to the in-charge at Kasenda Health III, Ivan Akugizibwe, the challenge of drug stock outs emanated from the inefficiency of the contracted transporter of the drugs from National Medical Stores to the health facility. The leaders then engaged National Medical Stores to reconsider the transporter’s contract and assign the job to a new transport service provider.

Reportedly, the drug stock has improved at Kasenda Health Centre III because of timely delivery and distribution of drugs to the facility. Patients can now testify that they spend less time to access treatment and drugs at the facility. Patients further revealed that there is access to full package of drugs from the health facility. The patient caseload has increased revealing that trust in in the health centre is building once again. Referrals of patients to other health facilities has significantly reduced as a result of the health centre’s increased capacity to handle many cases.
Advancing Human Rights for the most vulnerable

The vulnerable, the poor and literacy deprived people lack knowledge of the law and suffer limited access to justice. As a result, they are often exposed to all forms of abuse, including land evictions, gender-based violence and deprived access to justice in courts of law. They can’t afford the costs involved, including bottlenecks of corruption.

KRC’s work of defending and promoting human rights started 18 years ago, building a human rights knowledge base from the grassroots through interactive radio talk shows, Puppet Theater, school debates, and community awareness. Subsequently, this evolved into providing pro bono services to the poor.

Overtime, as KRC grew in-house expertise, in 2020 we established a human rights clinic offers awareness of the law, mediates and counsels persons whose rights have been violated. As a research organization, KRC under the clinic will disseminate research findings on human rights violations with the intent to expose perpetrators and pursue responsiveness of duty bearers.

Through a serialized know-your-rights radio programme known as Engiga ya Kana (Chapter 4 of the constitution Uganda) on KRC FM radio, our human rights experts create awareness and works with legal experts from Justice Centres Uganda and Uganda Law Society to interpret the law for the citizens. The programme is aired every Tuesday from 8.00 pm to 10.00 pm.

In 2020, most human rights violations were reported on property rights and gender-based violence, where KRC found out that most people in Tooro sub region are settled on mailo land owned by Toro Kingdom. Forceful evictions, threats and the burden of land taxes were reported and poor people’s tenure on land is threatened. The Minister of Lands in the Toro Kingdom was hosted on the talkshows to address claims of human rights violations and offer explanation to the public about their security of tenure. The Minister on several occasions allayed these fears, provided the right information and urged settlers on mailo land to seek certificates of occupancy or leasehold tenancy titles from the Kingdom Land Board.

Through the clinic, KRC archives vital information and shares it with the citizens to bring about harmony in the region. An inventory of all mailo land, information of restitution of and compensations for properties belonging to the Kingdom, and Toro Land Policy are all available from KRC Resource Room for public use.
Enhancing Conflict Early Warning and Response

The Networks for Peace project set to build a peace and conflict transformation infrastructure and provide hope to minority communities by mitigating conflict risks through Early Warning Mechanisms.

In 2020, a conflict early warning system was launched where duty bears from the security authorities and stakeholders from religious and cultural institutions, and local communities gathered to deliberate the on interventions to prevent or minimize rampant conflict occurrences in Kasese District majorly two ethnic communities of Bakhonzo and Basongora.

The early warning infrastructure comprises of the online conflict reporting platform, a tollfree line, mobile hotlines, an SMS platform, Peace Ambassadors, Security Agencies, and Community volunteer groups popularly known as “Nyekundire” organized on the principle of the Coalition of the Willing. 25 peace ambassadors were trained in early warning, conflict response and mitigation and gender analysis of peace building and conflict prevention. By virtual of their roles in the community, Peace ambassadors were equipped with leadership skills to be able conduct their community roles more effectively. The peace ambassadors were also officially commissioned to do awareness raising in their communities on peace issues.

Community organizing for conflict prevention

Community awareness on early warning and prevention by KRC stimulated local self-organizing amongst the target communities in Kasese District. Four (04) volunteer community groups locally known as Nyekundire Groups were formed. Eighty (80) members of these groups were later enrolled as Early Warning Reporters and trained in the skills and knowledge of conflict prevention through early warning. In the wake of the August 9, 2020 ethnic clashes over land involving Basongora and Bakonzo in Kabukero, the Nyekundire Groups became instrumental in bringing about community harmony, working with Peace Ambassadors and Security Agencies.

Community Volunteer Groups, locally known as “Nyekundire”, trained and enrolled as Early Warning Reporters

Nyekundire Groups use music, dance and drama to educate communities in peace building and conflict transformation
2.1 Enhancing Food Security, Household incomes and Agri-Business opportunities

**Sustainable Family Farming**

It’s one since the declaration of the United Nations Decade of Family Farming (2019-2028). It was stated that family farmers hold unique potential to become key agents of development strategies. KRC with support from Broederlijk Delen has been implementing a sustainable family farming program. The program promotes the sustainability, economic viability and productivity based on the adoption of agroecological practices, farmer organisation for enhanced access to better markets, finance and agro-input supplies.

**Strengthened farmer extension services**

During the reporting period, KRC strengthened its farmer extension approach by adopting the lead farmer approach. A total of 30 lead farmers were selected in the sub-counties of Kicwamba, Harugongo, Kabonero, Maliba, Buhuhira and Bwesumbu. KRC enhanced the capacity of the leader farmers in agro ecological practices specifically in making organic pesticides, liquid manure, contouring with the help of an A-frame and push-pull practice in crop pest management. Farmers were trained on 3 organic pesticides which were applied on variety of crops and the pesticides have proved effective. The trained lead farmers are cascading the trainings to farmer groups in small numbers of 10 in order to comply with COVID-19 preventive measures as stipulated in the Standard Operating Procedures (SOPs) by the ministry of Health. In addition to this, KRC has produced short training videos on the 3 organic pesticides that have been shared with farmers for self-learning.

**Farm productivity in 2020**

Production volumes across the value chains of coffee, banana and maize increased as a result of increased adoption of Good Agriculture Practices (GAPs), improved post-harvest handling, and availability of family labour during the COVID-19 lockdown. The slight increase in coffee production was a result of most farmers having stamped their coffee plantation and therefore undergoing regeneration.
Average farmer incomes realized a slight increment below the target for 2020, resulting from price fluctuations experienced during the COVID-19 pandemic. Whereas the cottage industry is growing and a handful farmers beginning to undertake cottage value addition, the wide scale adoption of value addition remains low. Value additions remains a key factor for enhancing farmers’ incomes and stemming the volatility of agricultural product prices.

### Production Volumes of Selected Value Chains

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<tr>
<th></th>
<th>Targeted</th>
<th>Reached</th>
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<tbody>
<tr>
<td>Coffee (kg)</td>
<td>184</td>
<td>164</td>
</tr>
<tr>
<td>Banana (bunches)</td>
<td>389</td>
<td>721</td>
</tr>
<tr>
<td>Maize (kg)</td>
<td>994</td>
<td>1,354</td>
</tr>
</tbody>
</table>

### Average Farmer Incomes in 2020

- **Achieved in 2020**: 2,905,644
- **Target in 2020**: 3,000,000
- **Achieved in 2019**: 2,537,509
Food security

Food security indicators based on production, availability, nutrition, adequate and safe storage for targeted farming households continued to improve as a result of a sustained food security campaign and appreciation of its value.

![Enhanced post-harvest handling of coffee by Karangura Peak Coffee Farmers Association](image)

**FOOD MANAGEMENT AND NUTRITIONAL PRACTICES AT HOUSEHOLD LEVEL**

<table>
<thead>
<tr>
<th></th>
<th>ACHIEVED 2019</th>
<th>TARGET END 2020</th>
<th>REALISED END 2020</th>
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<tbody>
<tr>
<td>% of households that are food secure</td>
<td>58%</td>
<td>65%</td>
<td>69%</td>
</tr>
<tr>
<td>% of households that have an appropriate food store</td>
<td>82%</td>
<td>82%</td>
<td>90%</td>
</tr>
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</table>
Nutrition program

Nutrition education was one of our major frontline activities during the lockdown, integrated into the COVID-19 prevention campaign. During the time of lockdown, families had to stay at home and many of them faced difficulty in getting adequate food. KRC intensified its programs on Radio and regulated community interfaces with family farmers on backyard kitchen gardening and cooking lessons for nutritious food. KRC started a cooking program on a local Television (TV West), where we shared widely about the importance of nutrition in boosting body immunity to ward-off many diseases and in particular reducing the severity of illness for victims of COVID-19. In the refugee settlements of Kyangwali and Kyaka II, nutrition education, screening and referrals for acute malnutrition was provided for lactating and expectant mothers and infants.
IMPACT STORY: GWAMAHE CHRIS, KIKONGE ZONE, HARUGONGO SUB COUNTY

Agroecological practices enhanced Gwamahe's farm productivity

Gwamahe, 52, is a resident of Harugongo Sub County in Kabarole District. He was an early adopter of agroecological farming practices. He is a beneficiary of KRC's farm extension under the sustainable family farming development program. Gwamahe was trained in a range of soil and water conservation practices. He now practices crop rotations, mulching, trenching, cover crops and applies minimal tillage on his extensive banana plantation.

Gwamahe's appreciation of agro-ecological farming practices inspired his farm expansion from only ½ acre of banana plantation to now 15 acres. He testifies that mulching, crop rotations, bio-concoctions and trenching have enabled him naturally control weeds, water retention, increase soil fertility and control pests and diseases.

The harvest of his banana plantation now stands at 400 bunches per month. He is a member of Busaiga SACCO and Marketing Association. Gwamahe and members of the association employ a network marketing strategy enabled by mobile phones to overcome challenges of unfavorable price fluctuations in the local market and limited entrance into the bigger market of metropolitan Kampala, Uganda’s Capital.

Gwamahe earns over Ugx 3,000,000 per month and saves a bunch in the SACCO on every harvest. There are many benefits that he recounts from his found interest in agro-ecological farming; the exposure to new knowledge and the income that he has heavily invested in the education of his children.
IMPACT STORY: BAHOMUGISHA JOAN, KANYATETE, HARUGONGO SUB COUNTY

Growing foods for healthy living

Bahomugisha Joan introduces herself as a change agent, a tag she adopted from KRC’s civic education engagements. Building on this, she found her niche in organizing women groups in Harugongo Sub County to grow health foods to improve household diets and for income. Her interest in organic foods was influenced by KRC’s training of farmers in agroecological practices and kitchen gardening for food and medicine. With other farmers, she was taken to Masaka on an exchange visit where her interest organic farming was further ignited.

Bahomugisha who started off growing Hibiscus, Okra and other indigenous vegetables, has taken agroecological farming to another level, tapping into her entrepreneurial spirit to add value to Hibiscus and Okra to produce high demand products on the market. Bahomugisha has a personal story to tell about her products. She was able to reverse the severity of her diabetic condition and that of her using hibiscus juice and okra recipes.

Bahomugisha is also a true testimony of how agroecological approaches can offer opportunities to significantly enhance food and nutrition security, while preserving the natural resource base and empowering rural communities.
GBV risk mitigation


Poor women and girls in refugee and host communities rely on wood fuels burnt in open fires of traditional 3-stone cook-stoves to provide meals for their families. Women and girls endure unthinkable hardships; spending up to 4 hours per day collecting firewood. Cooking over open fires exposes them to deadly smoke that kills 4 million people every year worldwide.

While they go about collecting firewood in distant and secluded places, women and girls are exposed to GBV risks like rape and defilement.

In Kyembogo and Matiri areas, poor women and girls trek long distances of 2 kilometres or more in the forest reserves, while in Kakoni area of Kyaka II refugee settlement, refugee women and girls have to endure sexual violence from their national counterparts while collecting firewood in private forests and farms. Survivors of GBV in refugee communities have revealed that sexual coercion is a tool used by men in the host community to allow them access fuel wood.

Awareness about these risks, community collective undertakings became a crucial ingredient for an effective response to GBV; targeting women, girls on one hand and men and boys on the other through men engage initiatives. Community dialogues, radio talk shows, training in GBV risk identification and mitigation, training of women groups in making energy saving stoves and briquettes and making heat retention baskets formed an effective GBV risk mitigation response.

The project strengthened women ownership, access, and control over energy resources as the ultimate basis of creating a GBV risk free community. There was increased adoption of energy efficient cook stoves and charcoal briquettes representing a 30 percent shift from the use of traditional open fire cook stoves, thus reducing exposure to indoor exposure to smoke and related health risks and the demands to move out to insecure places in search of firewood.

As a result of using more efficient and cleaner energy technologies, women testified being able to reduce expenditure on firewood, allowing women the time and financial savings needed to pursue other opportunities of their choice. The households that adopted energy saving stoves and charcoal briquettes admit experiencing a smoke free cooking environment for the first time. The women in the refugee settlements especially, now have a choice and are empowered to ward-off sexual exploitation from men in trading firewood for sex.
Beneficiary testimonies

Testimony of rape

My daughter was raped; my first born. This is sad to say. I did not want to tell many people but it happened. I want this message to reach out to the leaders because to me this was a bad experience. My daughters came back home crying. They told me that a man came and found her in the forest and what happened next was terrifying.

Refugee Woman, Kakoni, Kyaka II Settlement

Reduced expenditure on firewood and exposure to GBV risks

Depending on how we have been looking for firewood and even buying at times, I would spend over 4,000 shillings per day on firewood in case we did not go in the forest to collect firewood. But now I spend a whole week without buying firewood because I am using briquettes.

Kabazoola Martha – Community Based Trainer, Matiri

Testimony of sexual exploitation

We used to go to the forest for firewood, but on the way, we would meet men who we did not know. They would tell us to get away or stop collecting firewood from their forests. They would tell us that if we cannot sleep with them, then we leave their forests immediately. At times we accepted, because we badly needed firewood to prepare food for our children.

Refugee Woman, Kakoni, Kyaka II

Empowering girls with skills in energy access enhances their agency to defy the perpetuation of GBV. This is part of GBV risk mitigation measure employed in the STRENPO project.
Enhancing social protection and safety nets for refugees

The Access Protection Empowerment Accountability and Leadership (APEAL II) Project was implemented in Kyaka II refugee settlement since May 2020 and it came to a close at the end of 2020 with gratifying outcomes. The project was implemented in consortia with KRC working alongside CARE, International Rescue Committee, Save the Children, War Child Holland and Humanity and Inclusion, three other local partner organizations, the Office of the Prime Minister and local governments.

KRC supported refugee and host communities to organise into Village Savings and Loans Associations (VSLAs) and trained in the VSLA methodology. VSLAs have been promoted as safety nets and social protection systems for vulnerable communities.

APEAL II impact Stories

Minonga Kabangu

Minonga Kabangu, 38 years arrived in Uganda with his family in 2015 and settled in Bwiriza zone, Kyaka II refugee settlement, Mpara Sub County Kyegegwa District.

Minonga faced many challenges in his life. Before fleeing civil conflict back home in DRC, he had been diagnosed with Hernia and undergone a major operation in 2000. Despite his health condition, Minonga started working extremely hard to ensure that his family was okay and this worsened his sickness. When Minonga when enrolled for the APEAL project, he was referred by KRC for support and to Medical Teams International for further specialized treatment of Hernia.

Minonga was enrolled in the KRC facilitated VSLA program and is a member of AMANI Village Savings and Loans Association in Ndolerire village in Bwiriza zone. Together with other members of the VSLA, he was trained by KRC in financial literacy and VSLA methodology. Minonga has been saving with the group and one time acquired a micro loan of Ugx 50,000 which himself and the wife used to start a small business in their locality.

Minonga was referred to Danish Refugee Council (DRC) by KRC and enrolled on multipurpose cash program in September 2020. Cash from DRC helped him supplement his income earned from his small business. He then got another loan from the VSLA and topped up his small savings to buy a sewing machine for his wife, so she could also earn an income.
Save the Children which is a partner in APEAL project visited his savings group and selected him for support in setting up a kitchen garden in his back yard. He was supported with vegetable seed (dodo, carrots, spinach, onions, sukuma wiki and egg plants) which used to establish kitchen gardens. Minonga’s family has access to a diverse diet, he also shares the vegetables with his neighbors.

Minonga says that his participation in the APEAL project and VSLA groups greatly improved his livelihood, social networks and belonging. He’s more optimistic about the future with his wife and six children. The oldest girl is in primary 5 at Bwiriza Primary School.

**Racheal Kasungu**

Racheal is a 17 years refugee girl staying in Kyaka II refugees’ settlement in Kyegegwa District. She is leaving with her single mother after the family lost contact with her father because of the war in Congo. While in the settlement, Racheal’s mother doesn’t have any source of income and entirely depends on food rations provided in the refugee camp. Racheal doesn’t go to school and finds it hard to get her basic necessities since her mother is not having any income. As a result, Racheal is exposed to many risks and difficulties to cope since she is a young adolescent girl.

Racheal’s mother joined one of the VSLAs supported by KRC where members help each other to solve day today issues in their lives. Her mother encouraged her to join the Girl Shine Program run by the International Rescue Committee in the settlement which gives girls life skills training.

In the Girls Shine Program, KRC trains young girls in different life skills, including making of poncho sweaters and crochet sandals. Racheal is actively involved in her group, “Girl Child” where she is the group leader, and encourages her members to stay focused. With the skills they have acquired, Racheal and the other girls are able to make Poncho Sweaters and Crochet sandals. The girls are working hard to ensure that they make good quality products which they can sell locally in the settlement and outside the settlement to earn an income.

Racheal has become an inspiration to her peers in the group and others who are not in her group always look to her for guidance and advice on how to meet their daily challenges.
Improving Nutrition Governance in Kabarole District

Strong nutrition governance is a key to addressing many nutrition challenges. Since 2015, KRC has been a strong promoter of better governed food system change, aimed at improving diets and the productivity of the local food system in Fort Portal Municipality and Kabarole District, while advocating for a more conducive policy environment.

In 2020, KRC worked in collaboration with Kabarole District Local Government to develop and localize the Uganda National Nutrition Action Plan (UNAP) as a pathway to improving local nutrition governance in the district. Nationally, Kabarole was privileged to pioneer this process of cascading the UNAP to the local governments, known as the District Nutrition Action Plan (DNAP) and Sub Country Nutrition Action Plan (SNAP) at the lower local government units.

Consequently, Kabarole District constituted a District Nutrition Committee, where KRC was appointed an advisory member. This structure was also replicated at lower local government units in 14 Sub Counties of Kabarole District.

The overall goal of the Nutrition Actions Plans is to improve the nutrition status of children under five years, school-age children, adolescents, pregnant and lactating women and other vulnerable groups by 2025.
3.1 Information and Communication Convergence

In 2020, KRC FM Radio was officially brought under the administration of KRC organisation as a special communication tool for disseminating evidenced-based information. The radio now operates under the Information, Research and Communication (IRC) Unit of KRC. The radio and other communication tools and channels will work in tandem to reinforce the implementation of the institution’s communication strategy.

Research products

1. Conflict Mapping

This study was commissioned by KRC under the Networks for Peace project. The Networks for peace: Preventing and resolving conflicts through early warning mechanisms in Africa project was supported by Minority Rights Group International. In Uganda, the project was implemented among the Basongora and Batuku Minority.
Communities in Rwenzori Sub-region in Uganda, to mitigate conflicts through early warning.

2. TJX Evaluation
KRC was contracted by TJX Europe to evaluate Rwenzori Sustainable Trade and School Support programme in Bundibugyo, Kabarole, Bunyangabu and Kasese.

3. Intervention Pathways for Conflict Prevention and Peace Building among the Basongora Minorities in Kasese District
This study was undertaken by KRC to develop well formulated community driven intervention pathways to resolving community conflicts among the Basongora and to provide an agreed framework for agencies and communities to get involved in Early Warning Mechanisms.

4. Food Diaries
The research aimed at having an in-depth understanding of the nutritional food security and thus ascertain a comparison which exists among pregnant mothers, lactating mothers and children under 5 years in terms of dietary diversity and how that contributes to Severe Acute Malnutrition (SAM) and chronic malnutrition (Stunting) in Kyaka II Refugee Settlement.

5. “We are Hungry”.
Food Vendors in Fort–Portal Counting the Cost of Covid–19 Pandemic Lockdown. This study was conducted by KRC in partnership with IIED and Hivos to examine the impact of the Covid-19 lockdown on the street food vendors.

The study was conducted by KRC in partnership with Broederlijk Delen, among family farming households to explore the effects of COVID–19 on the Food Security and the Socio–Economic wellbeing of the family farming households.

Training videos on agro-ecological farming practices were produced and shared on You Tube and distributed to farmers for use on their mobile phones and TV sets.

Information and communication products
KRC continues to communicate research evidence in a number of ways including television, videos, radio, illustrated print materials and online platforms. In 2020, our information shared online reached 53,602 people.
INSTITUTIONAL STRENGTHENING

Strengthening the KRC institution is a strong component of our strategic plan and provides the foundation to optimize performance in line with our mission. In-line with the institutional strengthening component, a number of accomplishments were recorded:

**Staffing**

We continued to strengthen our team with a new pool of expertise. Ms. Nandera Michal joined the KRC senior management team as Finance and Administration Manager. She brings 11 years of Finance and Accounting experience in the non-profit sector.

We were also happy to be rejoined by KRC’s alumni, Hyeroba Geoffrey and Francis Musinguzi who joined the Information, Research and Communication Team. The duo brings in vast experience in Research, Monitoring, Evaluation, Communication and Documentation.

**Managers Structure**

A management structure was established to support the Senior Management Team (SMT) in the day-to-day operations of projects, departments and other institutional support functions of accounts, transport, logistics, communication, documentation, Research, Monitoring and Evaluation.

**Strong Alliances**

The Broederlijk Delen (BD) Alliance on Sustainable Family Farming

This collaboration evolved from the Rwenzori Regional Development Framework whose establishment was supported by Broederlijk Delen.

The BD alliance is made of five local development organisations from the Rwenzori Region: Community Sustainable Initiative Link (COSIL), Joint Effort to Save the Environment (JESE), Kiima Foods, Kabarole Research and Resource Centre (KRC) and Semuliki Cooperative Union (SEMCU) with funding from Broederlijk Delen (BD).

The alliance implements a five-year (2017-2021) Sustainable Family Farming program in the Rwenzori region and targets 40,250 smallholder farmers to increase household income and influence wider agricultural sector transformation through collective
Action of the farmers in the selected sub-counties of Kasese, Kabarole-Bunyangabu, Kamwenge, Bundibugyo, Kyenjojo and Kyegegwa Districts.

**Access Protection Empowerment Accountability and Leadership Project**

The APEAL Consortium brings together six organisations as technical leads in the distinct but coordinated program areas. Funded by EU humanitarian aid, the consortium is constituted by:

- CARE (lead) as technical lead in Protection mainstreaming, GBV prevention, Women lead in emergencies and Gender in Emergencies
- International Rescue Committee (IRC) as technical lead in GBV case management, GBV referral pathways, legal assistance and Adolescents Girls Programming
- Save the Children as technical lead in Child Protection and nutrition
- Kabarole Resource and Research Centre (KRC) as technical lead in Village Savings and Loans Associations
- Uganda Law Society as technical lead in Legal Representation and capacity building in Refugee Rights and Ugandan Law
- WoMena Uganda as technical lead in Menstrual Health Management.

APEAL project is designed to deliver a comprehensive, evidence-based and people-centered Protection & Gender-Based Violence (GBV) sector response for recent and newly-arrived refugees from DRC settling in Western Uganda (Kyangwali and Kyaka II), targeting a total of 80,000 direct beneficiaries. The implementation period of APEAL spans from February 2019 to January 2020.

**A new KRC office premise unveiled in Booma**

Because of our expanded operations, KRC refurbished and shifted her Food Security and Agribusiness (FAGRIB) operations to a new home in Booma. The premises host the administrative operations of FAGRIB, the Bio-refinery plant, Demonstration Gardens and Germplasm site, urban farming prototypes, the Nutrition Clinic and the Youth Innovation Hub.

The new premises have improved the working environment for the staff by decongesting the KRC secretariat at Mugurusi Road, as well as managing the cost of rental overheads.
2020 EVENTS

Kasunga X

Held under the theme, “Governance, Peace and Sustainable Development”, the annual Kasunga Leaders’ Retreat was held at Kalya Courts, in Fort Portal City from the 3rd and 4th December 2020.

The meeting was attended by the Resident District Commissioners, District Chief Administrative Officers, Heads of Operation Wealth Creation, District Natural Resource Officers, Civil Society and the Media.

It was observed that significant progress on key resolutions had been achieved on Kasunga IX resolutions. Notably, the achievements registered in fast tracking the realization of the Agro-Industrialization Local Economic Development (AgriLED) Initiative for the Rwenzori Region. It was reported during the meeting by the Chief Administrative Officers of Kyegegwa and Bundibugyo Districts and Heads of Operation Wealth Creation that 100 billion shillings had already been received by each of the two Districts.

AgriLED funds will support the construction of central urban markets and installation of agro-processing plants, including milk coolers, coffee hullers, mills, cocoa processing plants among other commercial installations.

Annual Food Fair on Sustainable Diets

The Annual Food Fair on Sustainable Diets was held under the banner of Fort Portal Food Systems Lab (FSL) Phase IV multi-stakeholder congregation, at Kalya Courts in Fort Portal City. The Food Fair was held under the theme. “Improving nutrition in Uganda by strengthening the diversity, sustainability, resilience and connectivity of Food Systems”.

The workshop drew over 70 key stakeholders in the food systems including Kabarole District Local Government and Fort Portal Tourism City Authority, Member of Parliament - Fort Portal City, farmers, private sector, nutritionists, researchers, media, chef alliance, artists, members of the Coalition of the Willing (CoW), Street Food Vendors Association, religious and cultural leaders, Slow Food, Food Rights Alliance, VEDCO and other members of Civil Society.

Kabarole District Deputy Chief Administrative Officer-Mr. Tukwaya Alex, commended KRC’s contribution to the development of the District Nutrition Action Plan, the Sub-County Nutrition Action Plans and review of the District Food Security and Environment ordinance.
The Food Fair aided in mobilizing synergy amongst food system actors into working groups on different work packages of the Food System Lab Phase IV. This process adopted the Coalition of the willing approach, where the Working Groups will further strengthen synergy among the existing Coalition of the Willing food system actors.

**16 days GBV Activism**

Civil Society Actors and the Media Fraternity gathered on the 24th November 2020 at New Fort View Resort in Fort Portal to flag-off the commemoration of the 16 Days of Activism to end violence against women and children.

The commemoration organized under the theme, “**Fund, Respond, Collect and Prevent Gender Based Violence**”. The 16 days of GBV Activism was celebrated by KRC in collaboration with the Rwenzori Women’s Forum, Tooro Media Practitioners Association with financial support and active participation from CARE International.

**The 2020 Joint Agricultural Sector Annual Review (JASAR)**

Organized under the theme, “**Sustainable Agro-Industrialization for Wealth Creation**”, the Joint Agricultural Sector Annual Review for the western region was held in Kiryandongo District on the 13th October 2020. The event was organized by the Ministry of Agriculture, Animal Industry and Fisheries (MAIF) in collaboration with the Private Sector.
Sector and Civil Society. JASAR is an annual headline event that aims to reflect on progress made on the National Development Plan. This year’s focus was on NDPII that is in effect coming to a close.

The Civil Society reflection was physically hosted in Fort Portal City and looped into the regional event on Zoom. The CSO meeting was organized by Kabarole Research and Resource Centre (KRC) in collaboration with Food Rights Alliance (FRA) and the District Production and Marketing Department.

Across all sector players, it was observed that the cottage industry is growing and taking centre stage to achieve the NDPII’s aspiration of Agro-Industrialization and Wealth Creation. The youth drive and dynamism to participate in the agro-industrial revolution was recognized as key factor in offsetting unemployment and harnessing the economic and social benefits of a young and growing dynamic population.

2020 World Environment Day

KRC marked the World Environmental Day on the 5th June 2020 under the national theme, “Nature is Speaking, Listen!” KRC flagged the day with a training of Fort Portal Street Food Vendors and Youth in making and use of Heat Retention Baskets.

Heat retention baskets serve huge benefits for the environment. While they save on cooking fuel, they also offer a practical tool where households, men and women become good stewards of the environment.

2020 Annual Institutional Review & Retreat

The KRC annual review and retreat is a ceremonious activity and is as old as KRC itself, entrenched in the organizational culture. It’s held annually in December to review performance on the annual operational plans, celebrate successes, reflect on challenges, recollect on the lessons learned and set priorities for the forthcoming year. The retreat is a team strengthening activity where the staff and board freely meet at personal level.

The 2020 Annual Institutional Review & Retreat.

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The 2020 Institutional Review and Retreat was held from the 20th – 22nd December 2020.

The retreat officially opened with a Sunday prayer celebration officiated by Fr. Mayombo at KRC Offices. The annual message to team from Fr. Mayombo was about having faith in God as our eternal of strength and enlightenment. In a rejoinder message, the Executive Director KRC, Mr. Mohamed Shariff affirmed to the team that faith is a foundation of our destiny and it should be guarded by all who put their trust in God. The retreat was also marked by (1) tours to pristine areas of Amabere Ganyina Mwiru in Fort Portal and Sempaya Hotsprings in Semuliki National Park, (2) Technical reflection at Tooro Royal Cottages Hotel in Kyenjojo and a climax dinner and dance gala.

Fort Portal City Debates

In May 2020, KRC in partnership with Fort Portal Municipality & Kabarole District Local Government organized a series of 3 public debates, following governments pronouncement over elevation of Fort Portal Municipality to a special City status as Uganda’s Tourist City. The debates were held under the following themes.

- Envisioning an inclusive, resilient and sustainable fort portal tourism city
- Political structure and administration
- Pathways to promoting local tourism and investment

The online debates were a meeting of business and political minds and social activists in country and the diaspora to plan share ideas and actionable plans for a better city.
Visiting delegation of Belgium Embassy to KRC

KRC was happy to host Ambassador Koen Van Acoleyen, the new deputy Head of Mission and Head of Cooperation at the Embassy of Belgium in Uganda. Ambassador Koen, accompanied his wife, was on his familiarization tour of duty, visiting projects accompanied by his Government of Belgium through Belgian INGOs. KRC has enjoyed long-term and strategic partnership with Broederlijk Delen, having supported the information, communication and sustainable family farming projects. Amongst these projects, Ambassador Koen visited KRC FM Radio, the Farmers Voice in Fort Portal and farmers’ groups in Kasenda who are processing banana wine.
LOOKING FORWARD

Expanding operations to Bunyoro and West Nile Sub Regions

KRC will be setting foot in Northern Uganda, in 3 refugee settlements and host communities in Lamwo (Palebek), Arua (Rhino) and Yumbe (BidiBidi) in Northern Uganda. In partnership with the European Union, KRC will be implementing a project entitled, “Advancing Peaceful Co-existence & Respect for Human Rights among Refugees & Host Communities in Northern Uganda”.

New strategic plan

The five-year 2016-2021 strategic plan will close at the end of 2021. KRC will then begin a process to review and develop a new strategic plan.

Strategic interventions for the livestock sector

In 2021, KRC will expand the Biorefinery operations to produce a range of high value-added bio-based products, including animal feeds, fertilizers, and biofuels. This is a partnership between KRC, Grassa and Bio4Africa with funding from the European Union. KRC will also partner with Tooro Dairy Cooperative Society to support dairy farmers in a project entitled, “CASH A COW”, to boost dairy production.
## AN OVERVIEW OF FINANCIALS

### Financial Statement

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<th>Donor/Source</th>
<th>Opening bal.</th>
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<th>Total Income</th>
<th>Actual Exp 2020</th>
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<td>Save the Children</td>
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<td>CARE APEAL 1</td>
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<td>World Food Program-AMS</td>
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<td>147,510,052</td>
<td>(1,583,746)</td>
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<td>(1,583,746)</td>
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<td>CARE APEAL 11</td>
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<td>Rental income</td>
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</table>
KRC INCOME IN 2020

- Democratic Governance Facility (DGF) Civic-0403-KRC, 52.83%
- Broederlijk Delen (BD), 10.87%
- FOOD LAB -HIVOS SD4ALL, 6.17%
- CARE APEAL 1, 8.00%
- Save the Children, 8.00%
- MRG, 8.03%
- World Food Program-AMS, 0.05%
- CARE APEAL 11, 2.13%
- CARE GBV RISK MITIGATION, 7.18%
- Rental income, 0.28%
- FOOD LAB -HIVOS HFA., 2.75%
**HUMAN RESOURCES**

**The Board of Directors**

<table>
<thead>
<tr>
<th>No.</th>
<th>Name</th>
<th>Position</th>
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<tbody>
<tr>
<td>1.</td>
<td>Beatrice Birungi Kiraso</td>
<td>Chairperson, Board of Directors</td>
</tr>
<tr>
<td>2.</td>
<td>Thomas Kalyegira Rubaale</td>
<td>Vice Chairperson, Board of Directors Chairperson, Human Resource and programming committee</td>
</tr>
<tr>
<td>3.</td>
<td>Msgr Isaiah N Mayombo</td>
<td>Chairperson, Finance and Investment Committee</td>
</tr>
<tr>
<td>4.</td>
<td>Kateera Joseph</td>
<td>Member</td>
</tr>
<tr>
<td>5.</td>
<td>Kazigati Grace</td>
<td>Member</td>
</tr>
<tr>
<td>6.</td>
<td>Martha Muhumuza Sabiiti</td>
<td>Member</td>
</tr>
<tr>
<td>7.</td>
<td>Kanyarubona John Sunday</td>
<td>Member</td>
</tr>
<tr>
<td>8.</td>
<td>Mujungu Mestel</td>
<td>Member</td>
</tr>
<tr>
<td>9.</td>
<td>Muhindo Christine</td>
<td>Member</td>
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## The staff

<table>
<thead>
<tr>
<th>No.</th>
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<th>Title</th>
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<tbody>
<tr>
<td>1</td>
<td>Mohammed Ahmed Shariff</td>
<td>Executive Director</td>
</tr>
<tr>
<td>2</td>
<td>Muzinduki Patrick</td>
<td>Deputy Executive Director</td>
</tr>
<tr>
<td>3</td>
<td>Bihunirwa Medius</td>
<td>Head of Unit-Food Security and Agribusiness Unit (FAGRIB)</td>
</tr>
<tr>
<td>4</td>
<td>Nandera Michal</td>
<td>Finance and Administration Manager</td>
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<td>5</td>
<td>Mugarra David</td>
<td>Head of Unit-Governance and Policy Advocacy</td>
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<td>6</td>
<td>Kakande Godfrey</td>
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<td>7</td>
<td>Bwambale Bernard</td>
<td>Nutrition Program Manager</td>
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<td>Niyigaba H. Ezra</td>
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<td>9</td>
<td>Tusiime Richard</td>
<td>Specialized Program Officer-Civic Education</td>
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<td>10</td>
<td>Musinguzi Francis</td>
<td>SPO-Communication and Documentation Officer</td>
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<td>11</td>
<td>Kabajogya Alice</td>
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<td>14</td>
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<td>16</td>
<td>Okeng Alfred</td>
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<td>Kahunde C Vicky</td>
<td>Accounts Assistant</td>
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<td>18</td>
<td>Katya Rabson</td>
<td>Monitoring and Evaluation Officer</td>
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<td>19</td>
<td>Baluku Yosia</td>
<td>IT/M&amp;E Officer</td>
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<td>Kaliisa Maureen</td>
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<td>24</td>
<td>Katwere Florence</td>
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<td>25</td>
<td>Kezaabu Margaret</td>
<td>Cleaner</td>
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<td>26</td>
<td>Esiolo Peter</td>
<td>VSLA Protection Officer</td>
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<td>27</td>
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<tr>
<td>28</td>
<td>Billy Bernard</td>
<td>Bio-refinery Machine Operator</td>
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<td>29</td>
<td>Kaheru William</td>
<td>Cleaner</td>
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<td>30</td>
<td>Abas Bananuka</td>
<td>Part time Driver</td>
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<td>31</td>
<td>Deborah Baguma</td>
<td>Associate, FAGRIB</td>
</tr>
<tr>
<td>32</td>
<td>Hyeroba Geoffrey</td>
<td>Monitoring, Evaluation and Research Officer</td>
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</tbody>
</table>
Editorial Team

1. Patrick Muzinduki - Head of Programs
2. Francis Musinguzi - Information, Reserach & Communication Manager/ Editor
3. Kakande Godfrey - Accountant
4. Yosia Baluku - M&E/ IT Officer

Photo credits:

Cover photo: Under the STRENPO project, men were sensitized about GBV risk in natural resource degraded hotspots of Kyembogo, Matiri and Kakoni. The men who appreciated the message have become GBV risk prevention champions; accompanying and supporting their spouses while moving in secluded and GBV risky places.

1. Bwambale Carlos Bernard
2. Fred Mugerwa
3. Baguma Deborah
4. Jack Nyakairu
5. David Mugarra
6. Francis Musinguzi